



**SARASOTA**  
County Schools

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To: Superintendent  
Board Members

From: Deputy Superintendent

Subject: Construction/Maintenance Costs

Date: January 12, 2017

One of the items on your January 17, 2017 Work Session agenda is a discussion of our costs of construction and maintenance over time. This is a continuation of our discussions regarding the impacts of last year's HB 7029 as it relates to construction costs. As staff has made the case for amending HB 7029 to give local school board's flexibility, one of the questions that has come up is, how have our costs of maintenance and custodial services changed over time? We'd like to talk with the Board about appropriate metrics to demonstrate those changes. We also want to be clear on what, today, is not possible.

In general there are three relevant metrics we track as a matter of normal business. They are:

- Cost per square foot of maintenance;
- Cost per square foot of custodial services;
- Cost per square foot of electricity.

We track these metrics aggregated to the District level. We'll talk about the challenges associated with disaggregating the data later in this read-ahead. At Tabs 1-3 are a 12 year trend of each of these measures. The data that support these trends relative to maintenance and custodial services are at Tab 4.

Tab 1 shows average cost of maintenance per square foot from 2005 through 2016. Note that the average cost per square foot has fallen during that time from a peak of \$1.55 in 2006 to a current cost of \$1.22. Keep in mind that these are actual costs, not adjusted for inflation. We are very proud of these results and attribute them to several key actions. Foremost among them are: 1) the decisions we've made regarding fits, finishes, and mechanical systems; 2) the downsizing of the maintenance department made possible by those decisions; 3) the opening of several new and rebuilt schools; and 4) changes to staffing models inside the Facilities Department to better align work and qualifications.

Tab 2 shows the average cost of custodial services over that same time period, 2005 through 2016. As you review the support data at Tab 4 you'll see that custodial services is a people business. The bulk of the money spent providing services is in the form of salaries and benefits to staff. Note the dip that occurred during the 2011 and 2012 school years. This dip occurred during the most recent economic downturn and primarily represents decisions to not fill

vacancies or add substitute custodians. Also note the gradual increase in cost per square foot since then. These increases are driven primarily by staff pay raises and bonuses and inflationary impacts on our supplies bids. Even given those pressures however, our costs of providing custodial services in the 2016 year were \$1.97—exactly what they were in 2007, almost ten years earlier. As just one factor, consider the fact that the average cost of a custodian in 2005/2006 was \$36,791. In the 2015/2016 school year that same position costs the District \$42,939—an almost 17% increase.

Another factor to consider as you evaluate the impacts of our fits and finishes decisions on custodial productivity is staffing itself. In 2006 the District had 371 permanent, full-time custodial positions. That staff was responsible for the cleaning of about 7.4 million square feet of space. Today the number of full-time, permanent positions is 324 while the square footage of space has increased to about 8.6 million today as a result of building new and/or larger schools. As we opened schools like Atwater, Woodland, Lamarque, Tatum Ridge, SPHS, and the classroom wings at NPHS we didn't add custodial positions. Rather, we asked Facilities to make it work within their current resources. This direction is a part of what led to many of the fits and finishes decision we've made over the years--how do we make our schools easier to clean and maintain? Both the staffing and cost per square foot data indicate we've been successful.

During the 2012 study conducted by MGT of America the team suggested that if we manned our custodial staff at the state recommended average of 19,000 square feet per custodian we would need to add 144 custodians. Even if we staffed at MGTs best practice level of 20,000 square feet per custodian we'd need to add 121 custodians. Even by our own conservative estimates, had we started with the 2006 baseline of 371 custodians, and added crews for each of these new schools, our current custodial strength would be about 409 today—pushing our 2016 cost per square foot to \$2.12 (from \$1.97). Over the time period 2007 (when we would have added our next custodial positions) through the current school year this represents a total cumulative savings of over \$11 million.

Tab 3 shows our average cost per square foot of electricity during the period 2008 through 2015 (these are years where State data are available for comparison). Here you'll note that our cost per square foot of electricity has fallen from \$1.22 in 2008 to \$0.95 today—a decrease of 22 percent!

One of the many technologies we've used as an example of an upfront cost of construction but one that holds down long term operational costs is that of thermal storage. This technology allows us to push our peak energy demands to off-peak times when the rate structure with FPL makes energy (especially demand charges) significantly less expensive. At Tab 5 is a rate comparison provided by Florida Power and Light that shows the savings associated with thermal storage and shifting demand at two of our schools—Oak Park and Fruitville. For each month, the report compares what we would have paid under our old rate structure and demand (the column labeled GSLD-1) to what we actually paid based on our current rate schedule and demand (the column labeled SDTR-2B). The final two columns show actual savings and that savings as a percentage of the original schedule. Note that at Oak Park and Fruitville this one technology has saved the District \$112,403 and \$93,161 respectively over the past two years. This technology however, comes with an upfront cost. That upfront cost is today rebated by FPL making the net cost significantly lower. As an example, at Oak Park School the additional upfront cost was \$515,999 (a little over \$500 per student station if this were a 1,000 student station

elementary school). From that we can subtract an FPL rebate of \$150,800. The annual energy savings is over \$46,500 (uninflated), or a payback period of just over 7 years. We estimate, conservatively, this technology, at Oak Park, will save the District a net of about \$1.4 million over the next 45 years—before we inflate the cost of electricity.

As mentioned earlier, all of these costs are aggregated to the District level. Disaggregating to the school level is virtually impossible, at least as it relates to maintenance, given the way we get work done today. At Tab 6 is an expenditure report for maintenance labor costs as of January, 2017. You'll see that we do "charge" internal labor costs (and materials although they are not represented here) to the school where the work is performed, if that work is done in-house. Our challenge is that a large amount of work is accomplished by various vendors, accessed through blanket purchase orders (BPOs). If you look at the second line from the bottom on page two you'll see that \$2.3 million of the \$2.8 million YTD Activity was charged to Facilities Services. These dollars are almost entirely related to BPOs. They can't be disaggregated by school so there is no way to give you a realistic picture at the site level. Even if we could, the numbers would need to be interpreted in the context of the many things that happen on an individual campus year to year. For example, portable moves, major and minor projects, etc. all would impact the cost at the school level and skew any comparisons. If the Board's goal is to evaluate the efficiency of the maintenance, custodial and electricity programs staff's recommendation is you evaluate data aggregated to the District level where the numbers are meaningful.

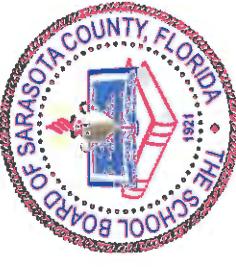
One additional piece of information the Board asked for is our cost per student station for recently built schools. That information is at Tab 7. This tab represents the information as reported to FLDOE. As a reminder the current legislative caps on spending, per student station, are as follows:

| <u>Level</u> | <u>Cost</u> |
|--------------|-------------|
| Elementary   | \$21,795    |
| Middle       | \$23,536    |
| High         | \$30,470    |

I want to acknowledge the work of the Director of Facilities Services, Jody Dumas, the Facilities Business Manager, Mary Carr, and the rest of the Facilities staff both for their help developing this read ahead and for the years of effort that have made these numbers possible. I'd encourage the Board to visit other Districts and look closely at their school facilities. From both the perspective of maintenance and cleanliness you will be duly proud! We look forward to hearing your thoughts on the evaluation of our maintenance, electricity, and custodial programs.

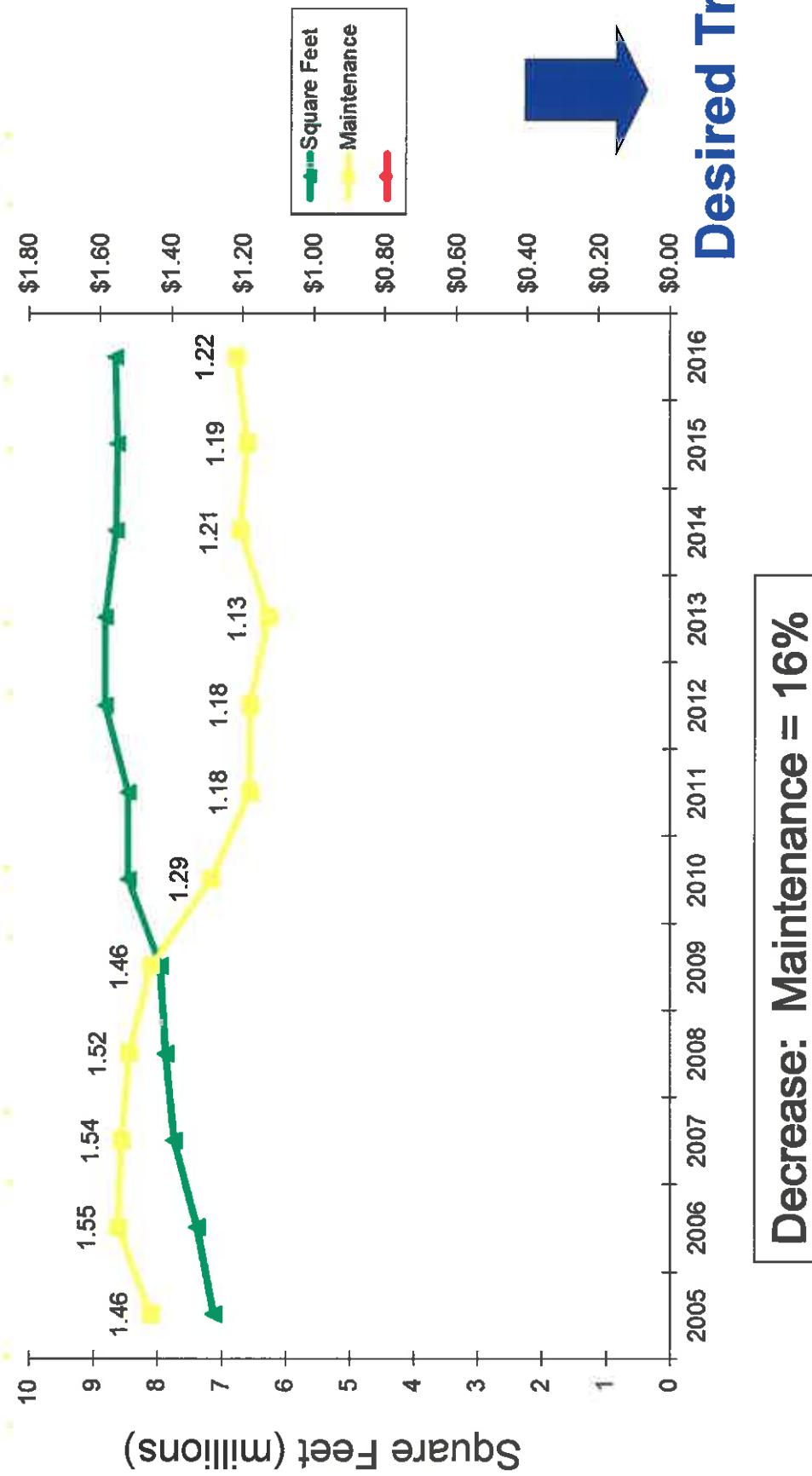
# Tab

# 1



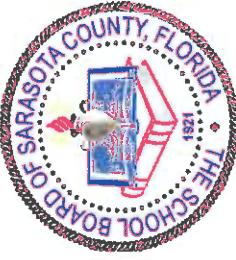
# Maintenance Services

## Cost per Square Foot



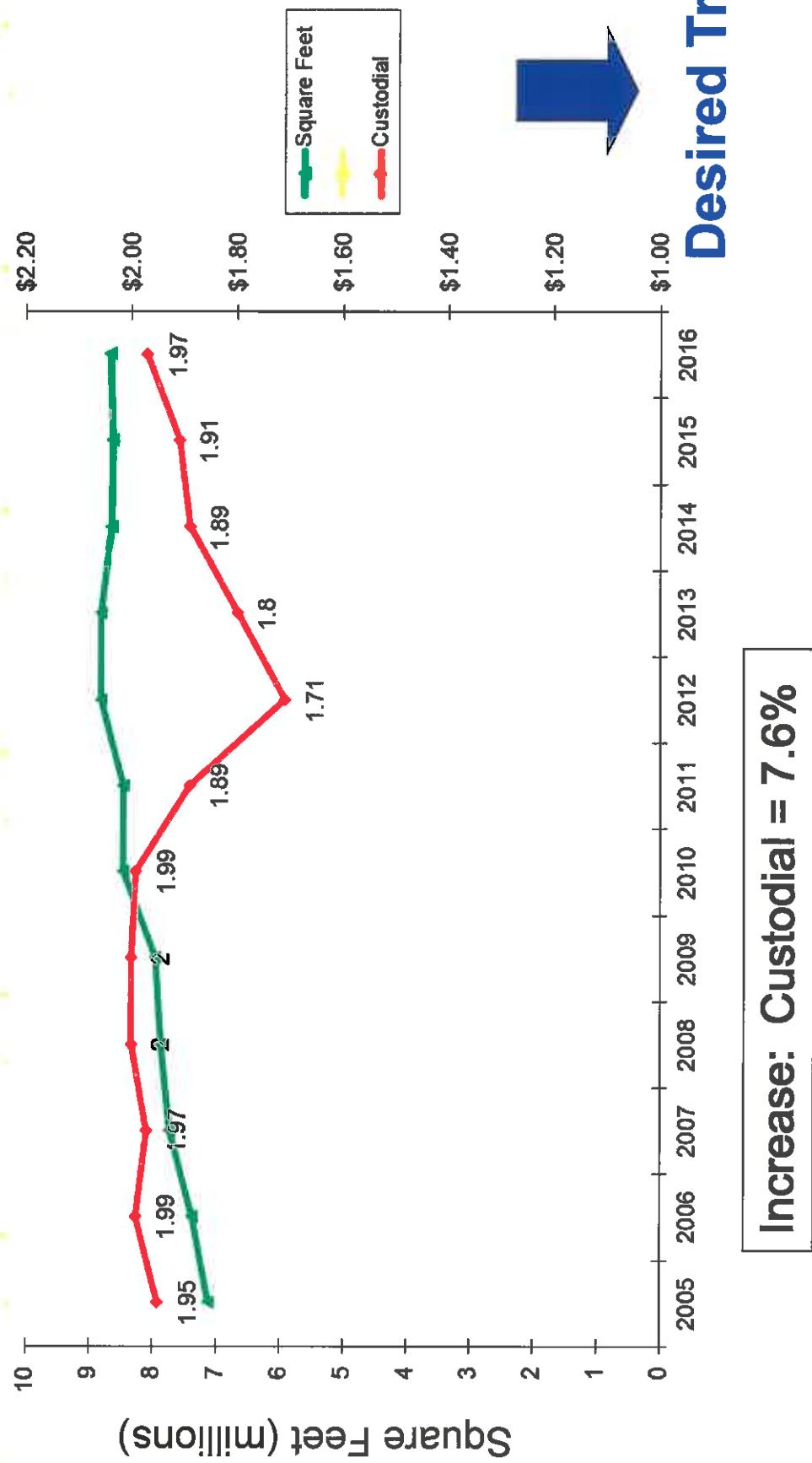
# Tab

## 2



# Custodial Services

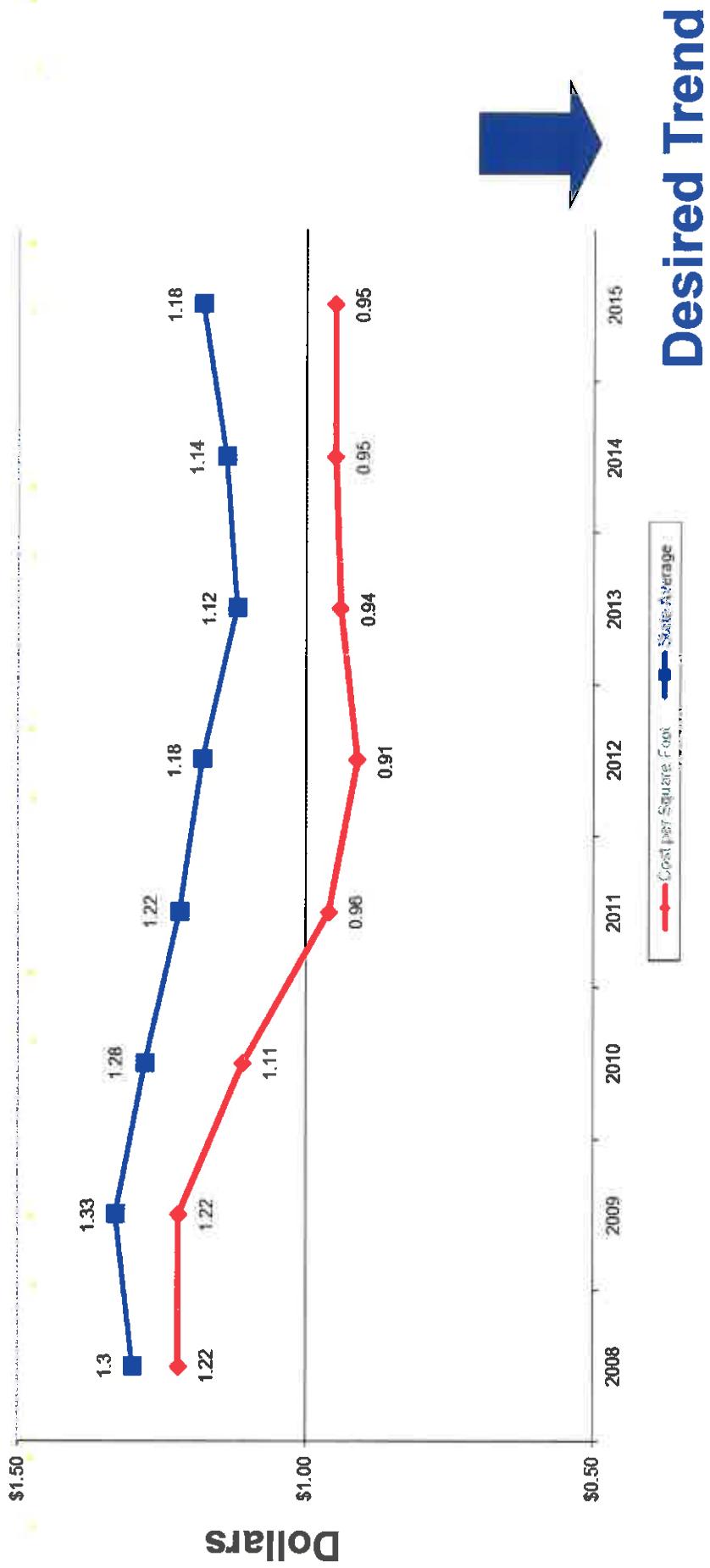
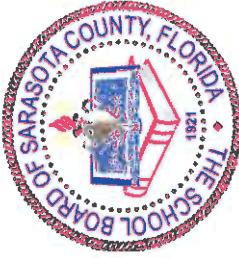
## Cost per Square Foot



# Tab

# 3

# Electricity Costs per Square Foot



# Tab

## 4

| <b>6/30/16</b>                          | <b>Maintenance</b><br>1101-8105 | <b>Maintenance</b><br>1180-8105 | <b>Custodial</b><br>1101-7920 | <b>Custodial/STC</b><br>1501-7920 | <b>Fire alarms</b><br>1180-8106 | <b>Grounds</b><br>1101-7921 | <b>TOTALS</b> |
|---|---------------------------------|---------------------------------|-------------------------------|-----------------------------------|---------------------------------|-----------------------------|---------------|
| Budget-Salaries                         | 343,063                         | 4,773,715                       | 15,055,074                    | 636,690                           | -                               | -                           | 20,808,542    |
| Salaries expense                        | 331,914                         | 5,297,324                       | 15,409,035                    | 245,588                           | -                               | -                           | 21,283,861    |
| (Over) Under Budget                     | 11,149                          | (523,609)                       | (353,961)                     | 391,102                           | -                               | -                           | (475,319)     |
| <br>Budget-Non-Salary<br>Grainer(57.8%) | <br>92,337                      | <br>4,786,233                   | <br>788,448                   | <br>-                             | <br>242,215                     | <br>647,106                 | <br>6,556,340 |
| Supplies                                | -                               | 1,005,157                       | 172,969                       | -                                 | -                               | -                           | 1,178,125     |
| Repairs                                 | 16,155                          | 734,428                         | 609,083                       | -                                 | -                               | 221,703                     | 1,581,368     |
| Other                                   | 41,369                          | 2,399,838                       | 549                           | -                                 | 238,365                         | 131,778                     | 2,811,898     |
| Non-Salary expense                      | 31,888                          | 495,799                         | 167                           | -                                 | -                               | 286,765                     | 814,620       |
| Non-salary encumbrance                  | 89,411                          | 4,635,222                       | 782,768                       | -                                 | 238,365                         | 640,246                     | 6,386,012     |
| (Over) Under Budget                     | -                               | 179,585                         | 1,309                         | -                                 | -                               | (1,599)                     | 179,296       |
|   | 2,926                           | (28,574)                        | 4,371                         | -                                 | 3,850                           | 8,459                       | (8,968)       |
| Total Budget                            | 435,400                         | 9,559,948                       | 15,843,522                    | 636,690                           | 242,215                         | 647,106                     | 27,364,882    |
| Total Actual Expenses                   | 421,325                         | 9,932,546                       | 16,191,802                    | 245,588                           | 238,365                         | 640,246                     | 27,669,873    |
| Total Encumbrance                       | -                               | 179,585                         | 1,309                         | -                                 | -                               | (1,599)                     | 179,296       |
| Total (Over) Under Budget               | 14,075                          | (552,184)                       | (349,590)                     | 391,102                           | 3,850                           | 8,459                       | (484,287)     |
|   |                                 |                                 | 1.22                          | 1.97                              |                                 |                             |               |

| <b>6/30/15</b>                             | <b>Maintenance<br/>1101-8105</b> | <b>Maintenance<br/>1180-8105</b> | <b>Custodial<br/>1101-7920</b> | <b>Custodial/STC<br/>1501-7920</b> | <b>Fire alarms<br/>1180-8106</b> | <b>Grounds<br/>1101-7921</b> | <b>TOTALS</b>  |
|--|----------------------------------|----------------------------------|--------------------------------|------------------------------------|----------------------------------|------------------------------|----------------|
| Budget-Salaries                            | 344,611                          | 4,808,357                        | 14,982,278                     | 543,049                            | -                                | -                            | 20,678,296     |
| Salaries expense                           | 377,964                          | 5,242,458                        | 15,062,577                     | 318,847                            | -                                | -                            | 21,001,847     |
| (Over) Under Budget                        | (33,353)                         | (434,101)                        | (80,299)                       | 224,202                            | -                                | -                            | (323,551)      |
| <br>Budget-Non-Salary<br>Graininger(60.3%) | <br>78,385                       | <br>4,736,693                    | <br>728,637                    | <br>-                              | <br>271,477                      | <br>573,759                  | <br>6,388,951  |
| Supplies                                   | -                                | 979,530                          | 155,305                        | -                                  | -                                | -                            | 1,134,836      |
| Repairs                                    | 27,337                           | 645,567                          | 555,219                        | -                                  | 263,043                          | 124,050                      | 1,478,112      |
| Other                                      | 10,789                           | 2,269,642                        | 14,794                         | -                                  | -                                | -                            | 2,682,318      |
| Non-Salary expense                         | 81,084                           | 4,353,983                        | 725,319                        | -                                  | 263,043                          | 471,413                      | 5,894,840      |
| Non-salary encumbrance                     | 60                               | 158,473                          | -                              | -                                  | -                                | 94,574                       | 253,107        |
| (Over) Under Budget                        | (2,759)                          | 224,238                          | 3,318                          | -                                  | 8,435                            | 7,772                        | 241,004        |
| <br>Total Budget                           | <br>422,996                      | <br>9,545,050                    | <br>15,710,915                 | <br>543,049                        | <br>271,477                      | <br>573,759                  | <br>27,067,247 |
| Total Actual                               | 459,048                          | 9,596,441                        | 15,787,896                     | 318,847                            | 263,043                          | 471,413                      | 26,896,687     |
| Total Encumbrance                          | 60                               | 158,473                          | -                              | -                                  | -                                | 94,574                       | 253,107        |
| Total (Over) Under Budget                  | (36,112)                         | (209,863)                        | (76,981)                       | 224,202                            | 8,435                            | 7,772                        | (82,547)       |
|  |                                  | 1.19                             | 1.91                           |                                    |                                  |                              |                |

| <b>6/30/14</b>                             | <b>Maintenance<br/>1101-8105</b> | <b>Maintenance<br/>1180-8105</b> | <b>Custodial<br/>1101-7920</b> | <b>Custodial/STC<br/>1501-7920</b> | <b>Fire alarms<br/>1180-8106</b> | <b>Grounds<br/>1101-7921</b> | <b>TOTALS</b> |
|--|----------------------------------|----------------------------------|--------------------------------|------------------------------------|----------------------------------|------------------------------|---------------|
| Budget-Salaries                            | 335,911                          | 4,553,477                        | 14,408,128                     | 488,736                            | -                                | -                            | 19,786,252    |
| Salaries expense                           | 369,310                          | 5,084,118                        | 14,923,873                     | 280,203                            | -                                | -                            | 20,657,504    |
| (Over) Under Budget                        | (33,399)                         | (530,641)                        | (515,745)                      | 208,533                            | -                                | -                            | (871,252)     |
| <br>Budget-Non-Salary<br>Graininger(58.8%) | <br>84,320                       | <br>4,940,997                    | <br>708,959                    | <br>-                              | <br>297,048                      | <br>516,917                  | <br>6,548,242 |
| Supplies                                   | -                                | 951,213                          | 141,853                        | -                                  | -                                | -                            | 1,093,066     |
| Repairs                                    | 34,202                           | 667,523                          | 544,077                        | -                                  | -                                | 286,596                      | 1,532,398     |
| Other                                      | 5,552                            | 2,523,604                        | 19,887                         | -                                  | 283,757                          | 58,637                       | 2,891,438     |
| Non-Salary expense                         | 41,937                           | 506,422                          | -                              | -                                  | 1,166                            | 54,306                       | 603,830       |
| Non-salary encumbrance                     | 81,691                           | 4,648,762                        | 705,817                        | -                                  | 284,923                          | 399,539                      | 6,120,733     |
| (Over) Under Budget                        | 1,718                            | 92,298                           | -                              | -                                  | 3,925                            | -                            | 97,941        |
|  | 911                              | 199,937                          | 3,142                          | -                                  | 8,201                            | 117,378                      | 329,569       |
| Total Budget                               | 420,231                          | 9,494,475                        | 15,117,087                     | 488,736                            | 297,048                          | 516,917                      | 26,334,494    |
| Total Actual                               | 451,001                          | 9,732,881                        | 15,629,690                     | 280,203                            | 284,923                          | 399,539                      | 26,778,237    |
| Total Encumbrance                          | 1,718                            | 92,298                           | -                              | -                                  | 3,925                            | -                            | 97,941        |
| Total (Over) Under Budget                  | (32,488)                         | (330,704)                        | (512,603)                      | 208,533                            | 8,201                            | 117,378                      | (541,684)     |
|  |                                  |                                  | 1.21                           | 1.89                               |                                  |                              |               |

|   | Maintenance<br>1101-8105 | Maintenance<br>1180-8105 | Custodial<br>1101-7920 | Custodial/STC<br>1501-7920 | Fire alarms<br>1180-8106 | Grounds<br>1101-7921 | TOTALS        |
|---|--------------------------|--------------------------|------------------------|----------------------------|--------------------------|----------------------|---------------|
| <b>6/30/13</b>                            |                          |                          |                        |                            |                          |                      |               |
| Budget-Salaries                           | 333,185                  | 4,477,787                | 15,013,437             | -                          | -                        | -                    | 19,824,409    |
| Salaries expense                          | 370,806                  | 4,674,853                | 14,210,205             | 260,855                    | -                        | -                    | 19,516,719    |
| (Over) Under Budget                       | (37,621)                 | (197,066)                | 803,232                | (260,855)                  | -                        | -                    | 307,690       |
| <br>Budget-Non-Salary<br>Grainager(57.5%) | <br>105,272              | <br>4,851,444            | <br>724,588            | <br>-                      | <br>261,138              | <br>479,784          | <br>6,422,226 |
| Supplies                                  | 37,472                   | 837,803                  | -                      | -                          | -                        | -                    | 837,803       |
| Repairs                                   | 10,132                   | 619,884                  | 717,026                | -                          | -                        | -                    | 1,635,549     |
| Other                                     | 55,367                   | 2,209,387                | 669                    | -                          | 243,938                  | 113,870              | 2,577,996     |
| Non-Salary expense                        | 102,971                  | 4,346,433                | 718,500                | -                          | 1,295                    | 51,276               | 788,102       |
| Non-salary encumbrance                    | -                        | 305,855                  | -                      | -                          | 245,233                  | 426,313              | 5,839,449     |
| (Over) Under Budget                       | 2,301                    | 199,156                  | 6,088                  | -                          | 7,355                    | 16,917               | 330,127       |
|   |                          |                          |                        |                            | 8,550                    | 36,554               | 252,650       |
| Total Budget                              | 438,457                  | 9,329,231                | 15,738,025             | -                          | 261,138                  | 479,784              | 26,246,635    |
| Total Actual                              | 473,777                  | 9,021,286                | 14,928,705             | 260,855                    | 245,233                  | 426,313              | 25,356,168    |
| Total Encumbrance                         | -                        | 305,855                  | -                      | -                          | 7,355                    | 16,917               | 330,127       |
| Total (Over) Under Budget                 | (35,320)                 | 2,090                    | 809,320                | (260,855)                  | 8,550                    | 36,554               | 560,340       |
|   | <b>1.13</b>              | <b>1.80</b>              |                        |                            |                          |                      |               |

|   | Maintenance<br>1101-8105 | Maintenance<br>1180-8105 | Custodial<br>1101-7920 | Custodial/STC<br>1501-7920 | Fire alarms<br>1180-8106 | Grounds<br>1101-7921 | TOTALS         |
|---|--------------------------|--------------------------|------------------------|----------------------------|--------------------------|----------------------|----------------|
| <b>6/30/12</b>                                    |                          |                          |                        |                            |                          |                      |                |
| Budget-Salaries                                   | 330,680                  | 4,498,099                | 14,210,406             | 520,832                    | -                        | -                    | 19,560,017     |
| Salaries expense                                  | 332,705                  | 4,689,146                | 13,919,673             | 420,105                    | -                        | -                    | 19,361,629     |
| (Over) Under Budget                               | (2,025)                  | (191,047)                | 290,733                | 100,727                    | -                        | -                    | 198,388        |
| <br>Budget-Non-Salary<br><b>Graininger(49.9%)</b> | <br>86,565               | <br>5,418,541            | <br>737,035            | <br>-                      | <br>322,842              | <br>-                | <br>6,564,983  |
| Supplies  | -                        | 857,984                  | -                      | -                          | -                        | -                    | 857,984        |
| Repairs   | 11,037                   | 858,205                  | 724,516                | -                          | -                        | -                    | 1,593,758      |
| Other   | 14,353                   | 2,730,976                | 8,421                  | -                          | 316,166                  | -                    | 3,069,916      |
| Non-Salary expense                                | 23,115                   | 557,388                  | 16                     | -                          | 950                      | -                    | 581,469        |
| Non-salary encumbrance                            | 48,505                   | 5,004,553                | 732,953                | -                          | 317,116                  | -                    | 6,103,127      |
| (Over) Under Budget                               | 36,444                   | 167,391                  | 481                    | -                          | -                        | -                    | 204,316        |
| <br>Total Budget                                  | <br>417,245              | <br>9,916,640            | <br>14,947,441         | <br>520,832                | <br>322,842              | <br>-                | <br>26,125,000 |
| Total Actual                                      | 381,210                  | 9,693,699                | 14,652,626             | 420,105                    | 317,116                  | -                    | 25,464,756     |
| Total Encumbrance                                 | 36,444                   | 167,391                  | 481                    | -                          | -                        | -                    | 204,316        |
| Total (Over) Under Budget                         | (409)                    | 55,550                   | 294,334                | 100,727                    | 5,726                    | -                    | 455,928        |
|   |                          | <b>1.18</b>              | <b>1.71</b>            |                            |                          |                      |                |

Grounds budget in 1180-8105 at this time.

|                           | Maintenance<br>1101-8105 | Maintenance<br>1180-8105 | Custodial<br>1101-7920 | Custodial/STC<br>1501-7920 | Fire alarms<br>1180-8106 | Grounds<br>1101-7921 | TOTALS         |
|---------------------------|--------------------------|--------------------------|------------------------|----------------------------|--------------------------|----------------------|----------------|
| <b>6/30/11</b>            |                          |                          |                        |                            |                          |                      |                |
| Budget-Salaries           | 444,194                  | 4,556,714                | 15,450,765             | 545,363                    | -                        | -                    | 20,997,036     |
| Salaries expense          | 441,712                  | 4,890,305                | 15,415,097             | 498,928                    | -                        | -                    | 21,246,043     |
| (Over) Under Budget       | 2,482                    | (333,591)                | 35,668                 | 46,435                     | -                        | -                    | (249,007)      |
| <br>Budget-Non-Salary     | <br>81,255               | <br>5,213,078            | <br>732,240            | <br>-                      | <br>434,064              | <br>-                | <br>6,460,637  |
| <b>Grainger(50.0%)</b>    | <b>-</b>                 | <b>839,180</b>           | <b>-</b>               | <b>-</b>                   | <b>-</b>                 | <b>-</b>             | <b>839,180</b> |
| Supplies                  | 13,667                   | 838,426                  | 728,247                | -                          | -                        | -                    | 1,580,340      |
| Repairs                   | 18,083                   | 2,305,338                | 4,765                  | -                          | 428,111                  | -                    | 2,756,297      |
| Other                     | 19,524                   | 639,859                  | 154                    | -                          | 925                      | -                    | 660,462        |
| Non-Salary expense        | 51,274                   | 4,622,803                | 733,166                | -                          | 429,036                  | -                    | 5,836,279      |
| Non-salary encumbrance    | 29,282                   | 316,407                  | 896                    | -                          | -                        | -                    | 346,585        |
| (Over) Under Budget       | 699                      | 273,869                  | (1,822)                | -                          | 5,028                    | -                    | 277,774        |
| <br>Total Budget          | <br>525,449              | <br>9,769,792            | <br>16,183,005         | <br>545,363                | <br>434,064              | <br>-                | <br>27,457,673 |
| Total Actual              | 492,986                  | 9,513,108                | 16,148,264             | 498,928                    | 429,036                  | -                    | 27,082,321     |
| Total Encumbrance         | 29,282                   | 316,407                  | 896                    | -                          | -                        | -                    | 346,585        |
| Total (Over) Under Budget | 3,181                    | (59,723)                 | 33,845                 | 46,435                     | 5,028                    | -                    | 28,767         |

Grounds budget in 1180-8105 at this time.

1.18 1.89

| <b>6/30/10</b>                                    | <b>Maintenance<br/>1101-8105</b> | <b>Maintenance<br/>1180-8105</b> | <b>Custodial<br/>1101-7920</b> | <b>Custodial/STC<br/>1501-7920</b> | <b>Fire alarms<br/>1180-8106</b> | <b>Grounds<br/>1101-7921</b> | <b>TOTALS</b> |
|---|----------------------------------|----------------------------------|--------------------------------|------------------------------------|----------------------------------|------------------------------|---------------|
| Budget-Salaries                                   | 465,695                          | 5,053,708                        | 15,529,366                     | 531,011                            | -                                | -                            | 21,579,780    |
| Salaries expense                                  | 446,585                          | 5,031,033                        | 15,501,000                     | 564,700                            | -                                | -                            | 21,543,318    |
| (Over) Under Budget                               | 19,110                           | 22,675                           | 28,366                         | (33,689)                           | -                                | -                            | 36,462        |
| <br>Budget-Non-Salary<br><b>Graininger(51.5%)</b> | <br>107,165                      | <br>5,115,822                    | <br>777,345                    | <br>-                              | <br>578,334                      | <br>-                        | <br>6,578,666 |
| Supplies  | -                                | 876,958                          | -                              | -                                  | -                                | -                            | 876,958       |
| Repairs   | 13,925                           | 824,931                          | 773,296                        | -                                  | -                                | -                            | 1,612,152     |
| Other   | 30,850                           | 2,350,089                        | 132                            | -                                  | 576,906                          | -                            | 2,957,976     |
| Non-Salary expense                                | 27,415                           | 715,028                          | 139                            | -                                  | 900                              | -                            | 743,482       |
| Non-salary encumbrance                            | 72,190                           | 4,767,006                        | 773,567                        | -                                  | 577,806                          | -                            | 6,190,569     |
| (Over) Under Budget                               | 33,254                           | 235,559                          | 1,998                          | -                                  | -                                | -                            | 270,811       |
|   | 1,721                            | 113,257                          | 1,780                          | -                                  | 528                              | -                            | 117,286       |
| Total Budget                                      | 572,860                          | 10,169,530                       | 16,306,711                     | 531,011                            | 578,334                          | -                            | 28,158,446    |
| Total Actual                                      | 518,775                          | 9,798,039                        | 16,274,567                     | 564,700                            | 577,806                          | -                            | 27,733,887    |
| Total Encumbrance                                 | 33,254                           | 235,559                          | 1,998                          | -                                  | -                                | -                            | 270,811       |
| Total (Over) Under Budget                         | 20,831                           | 135,932                          | 30,146                         | (33,689)                           | 528                              | -                            | 153,748       |

Grounds budget in 1180-8105 at this time.  
 Project 2050 combined with 1180-8105.

**1.29      1.99**

|  | Maintenance<br>1101-8105 | Maintenance<br>1180-8105 | Custodial<br>1101-7920 | Custodial/STC<br>1501-7920 | Fire alarms<br>1180-8106 | Grounds<br>1101-7921 | TOTALS      |
|--|--------------------------|--------------------------|------------------------|----------------------------|--------------------------|----------------------|-------------|
| <b>6/30/09</b>                         |                          |                          |                        |                            |                          |                      |             |
| Budget-Salaries                        | 1,864,804                | 1,985,545                | 15,220,869             | 597,416                    | -                        | -                    | 19,668,634  |
| Salaries expense                       | 1,419,403                | 5,052,124                | 14,496,933             | 541,085                    | -                        | -                    | 21,509,544  |
| (Over) Under Budget                    | 445,401                  | (3,066,579)              | 723,936                | 56,331                     | -                        | -                    | (1,840,910) |
| Budget Non-Salary<br>Graininger(53.0%) | 76,544                   | 4,940,665                | 867,354                | -                          | 560,688                  | -                    | 6,445,251   |
| Supplies                               | -                        | 904,111                  | -                      | -                          | -                        | -                    | 904,111     |
| Repairs                                | 17,234                   | 794,820                  | 835,656                | -                          | -                        | -                    | 1,647,710   |
| Other                                  | 37,084                   | 2,349,499                | 373                    | -                          | 556,297                  | -                    | 2,943,253   |
| Non-Salary expense                     | 21,667                   | 497,773                  | 12,051                 | -                          | -                        | -                    | 531,491     |
| Non-salary encumbrance                 | 75,985                   | 4,546,203                | 848,079                | -                          | 556,297                  | -                    | 6,026,564   |
| (Over) Under Budget                    | 834                      | 182,760                  | 18,819                 | -                          | -                        | -                    | 202,413     |
|  | (275)                    | 211,702                  | 456                    | -                          | 4,390                    | -                    | 216,273     |
| Total Budget                           | 1,941,348                | 6,926,210                | 16,088,223             | 597,416                    | 560,688                  | -                    | 26,113,884  |
| Total Actual                           | 1,495,388                | 9,598,327                | 15,345,012             | 541,085                    | 556,297                  | -                    | 27,536,108  |
| Total Encumbrance                      | 834                      | 182,760                  | 18,819                 | -                          | -                        | -                    | 202,413     |
| Total (Over) Under Budget              | 445,126                  | (2,854,877)              | 724,392                | 56,331                     | 4,390                    | -                    | (1,624,637) |
|  |                          |                          | <b>1.46</b>            | <b>2.00</b>                |                          |                      |             |

Grounds budget in 1180-8105 at this time.  
 Project 2050 combined with 1180-8105.

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Project 2050 combined with 1180-8105(first year for project 2050 budget)  
Grounds Budget in 1180-8103 at this time.

| <b>6/30/07</b>           | <b>Maintenance<br/>1101-8105</b> | <b>Maintenance<br/>1180-8105</b> | <b>Custodial<br/>1101-7920</b> | <b>Custodial/STC<br/>1501-7920</b> | <b>Fire alarms<br/>1180-8106</b> | <b>Grounds<br/>1101-7921</b> | <b>TOTALS</b> |
|--------------------------|----------------------------------|----------------------------------|--------------------------------|------------------------------------|----------------------------------|------------------------------|---------------|
| Budget-Salaries          | 1,641,016                        | 5,269,398                        | 14,090,778                     | 577,947                            | -                                | -                            | 21,579,139    |
| Salaries expense         | 1,639,181                        | 4,995,551                        | 13,910,246                     | 577,947                            | -                                | -                            | 21,122,925    |
| (Over) Under Budget      | 1,835                            | 273,847                          | 180,532                        | -                                  | -                                | -                            | 456,214       |
| <br>Budget-Non-Salary    | <br>75,338                       | <br>4,708,634                    | <br>768,260                    | <br>-                              | <br>524,883                      | <br>-                        | <br>6,077,115 |
| Grainger                 | -                                | -                                | -                              | -                                  | -                                | -                            | -             |
| Supplies                 | 13,624                           | 1,706,392                        | 759,926                        | -                                  | -                                | -                            | 2,479,942     |
| Repairs                  | 21,166                           | 2,151,166                        | 6,879                          | -                                  | -                                | -                            | 2,179,211     |
| Other                    | 34,074                           | 555,289                          | 402                            | -                                  | -                                | -                            | 589,765       |
| Non-Salary expense       | 68,864                           | 4,412,847                        | 767,207                        | -                                  | 524,883                          | -                            | 5,773,801     |
| Non-salary encumbrance   | 5,380                            | 129,867                          | -                              | -                                  | -                                | -                            | 135,247       |
| (Over) Under Budget      | 1,095                            | 165,920                          | 1,053                          | -                                  | -                                | -                            | 168,068       |
|                          |                                  |                                  |                                | 250,000                            |                                  |                              |               |
| Total Budget             | 1,716,354                        | 9,978,032                        | 14,859,038                     | 577,947                            | 524,883                          | -                            | 27,656,254    |
| Total Actual             | 1,708,045                        | 9,408,398                        | 14,677,453                     | 577,947                            | 774,883                          | -                            | 27,146,725    |
| Total Encumbrance        | 5,380                            | 129,867                          | -                              | -                                  | -                                | -                            | 135,247       |
| Total(Over) Under Budget | 2,930                            | 439,767                          | 181,585                        | -                                  | (250,000)                        | -                            | 374,282       |
|                          | <b>1.54</b>                      | <b>1.97</b>                      |                                |                                    |                                  |                              |               |

Grounds budget in 1180-8105 at this time.  
 Fire alarm budget is not a part of Fac Svc budget at this time.

|                             | 6/30/06      | 1101-8105                | Maintenance                  | Custodial                    | Custodial/STC            | Fire alarms | Grounds   | TOTALS                        |
|-----------------------------|--------------|--------------------------|------------------------------|------------------------------|--------------------------|-------------|-----------|-------------------------------|
|                             |              |                          |                              | 1101-7920                    | 1501-7920                | 1180-8106   | 1101-7921 |                               |
| salaries<br>benefits        |              | 769,852.69<br>263,023.97 | 3,876,387.47<br>1,103,145.81 | 9,815,361.56<br>3,490,014.58 | 577,947.00<br>577,947.00 |             |           | 14,461,601.72<br>4,856,184.36 |
| Total salaries              | 1,032,876.66 | 4,979,533.28             | 13,305,376.14                |                              |                          |             |           | 19,317,786.08                 |
| Engineering<br>Profess svcs |              | 16,453.92                |                              |                              |                          |             |           | 16,453.92                     |
| In county travel            |              |                          | 341.81                       | 415.73                       |                          |             |           | 8,866.00                      |
| Out county travel           |              |                          | 2,667.92                     | 100.00                       |                          |             |           | 757.54                        |
| Repairs                     | 5,839.15     |                          | 2,213,530.32                 | 2,248.64                     |                          |             |           | 8,607.07                      |
| Rental                      | 17,505.43    |                          | 21,815.31                    |                              |                          |             |           | 2,233,284.39                  |
| Postage                     |              |                          | 108.40                       |                              |                          |             |           | 21,815.31                     |
| Other purch                 | 7,144.48     |                          | 485,019.37                   | 7,861.42                     |                          |             |           | 108.40                        |
| Gas                         |              |                          | 122,595.07                   |                              |                          |             |           | 500,015.27                    |
| FFE                         |              |                          |                              |                              |                          |             |           | 122,595.07                    |
| Supplies                    | 16,708.52    |                          | 1,721,122.23                 | 764,062.48                   |                          |             |           | 2,501,893.23                  |
| Dues/fees                   | 2,146.00     |                          | 19,138.42                    | 8,242.47                     |                          |             |           | 29,526.89                     |
| Total Non-Sal               | 58,209.58    | 4,602,792.77             | 782,920.74                   |                              |                          |             |           | 5,443,923.09                  |
| Total Actual                | 1,091,086.24 | 9,582,326.05             | 14,088,296.88                | 577,947.00                   | 774,883.00               |             |           | 24,761,709.17                 |
| cost per square ft          |              | 1.55                     | 1.99                         |                              |                          |             |           |                               |

Ided Archibus, Fire Alarm, STC

|                    | 1101-8105    | 1180-8105    | Maintenance   | Custodial  | Custodial/STC | Fire alarms | Grounds   | 1101-7921 | TOTALS        |
|--------------------|--------------|--------------|---------------|------------|---------------|-------------|-----------|-----------|---------------|
| 6/30/05            |              |              | 1101-7920     | 1501-7920  | 1180-8106     |             | 1101-7921 |           |               |
| Salaries           | 878,638.45   | 3,716,186.95 | 9,441,384.95  | 577,947.00 |               |             |           |           | 14,036,210.35 |
| benefits           | 282,327.83   | 1,024,723.80 | 3,224,942.66  | 577,947.00 |               |             |           |           | 4,531,994.29  |
| Total salaries     | 1,160,966.28 | 4,740,910.75 | 12,666,327.61 |            |               |             |           |           | 18,568,204.64 |
| Engineering        |              |              |               |            |               |             |           |           | -             |
| Profess svcs       |              |              |               |            |               |             |           |           | -             |
| In county travel   |              |              |               |            |               |             |           |           | 7,539.60      |
| Out county travel  | 2,036.61     | 2,689.75     | 462.28        |            |               |             |           |           | 5,188.64      |
| Repairs            | 66,366.74    | 1,405,927.21 | 2,987.00      |            |               |             |           |           | 1,475,280.95  |
| Rental             |              | 19,165.22    |               |            |               |             |           |           | 19,165.22     |
| Postage            |              | 156.48       |               |            |               |             |           |           | 156.48        |
| Other purch        | 7,107.05     | 462,511.27   | 9,675.10      |            |               |             |           |           | 479,293.42    |
| Gas                |              | 130,173.72   |               |            |               |             |           |           | 130,173.72    |
| FFE                |              |              | 199.00        |            |               |             |           |           | 199.00        |
| Supplies           | 94,088.59    | 1,551,507.75 | 647,982.23    |            |               |             |           |           | 2,293,578.57  |
| Dues/fees          | 195.00       | 15,050.00    | 8,150.00      |            |               |             |           |           | 23,395.00     |
| Total Non-Sai      | 169,793.99   | 3,588,645.29 | 675,531.32    |            |               |             |           |           | 4,433,970.60  |
| Total Actual       | 1,330,760.27 | 8,329,556.04 | 13,341,858.93 | 577,947.00 | 774,883.00    |             |           |           | 23,002,175.24 |
| cost per square ft |              | 1.46         | 1.95          |            |               |             |           |           |               |

Tab

5

51817-72186 B/364/ THE SCHOOL BOARD OF  
 SARASOTA COUNTY  
 RV8011H 7285 PROCTOR RD #OAK PARK

|               |         |           | SDTR-2B          | GSLD-1           |                  |            |
|---------------|---------|-----------|------------------|------------------|------------------|------------|
|               | Tot Kwh | On Pk Kwh | (364)            | (62)             | Savings          | Percentage |
| Jan 6, 2017   | 136,400 | 28,228    | \$11,499         | \$16,386         | \$4,887          | 30%        |
| Dec 6, 2016   | 154,000 | 33,678    | \$12,678         | \$15,366         | \$2,689          | 17%        |
| Nov 4, 2016   | 185,200 | 41,734    | \$12,816         | \$18,359         | \$5,542          | 30%        |
| Oct 6, 2016   | 218,400 | 19,765    | \$13,586         | \$21,067         | \$7,481          | 36%        |
| Sep 7, 2016   | 220,000 | 13,398    | \$14,076         | \$21,115         | \$7,039          | 33%        |
| Aug 5, 2016   | 188,800 | 10,846    | \$11,781         | \$19,011         | \$7,230          | 38%        |
| Jul 7, 2016   | 181,200 | 10,813    | \$11,638         | \$18,076         | \$6,438          | 36%        |
| Jun 6, 2016   | 194,400 | 39,030    | \$15,253         | \$18,621         | \$3,368          | 18%        |
| May 5, 2016   | 167,200 | 42,050    | \$12,054         | \$16,937         | \$4,883          | 29%        |
| Apr 6, 2016   | 141,200 | 30,679    | \$11,041         | \$14,259         | \$3,217          | 23%        |
| Mar 7, 2016   | 164,400 | 44,192    | \$17,021         | \$17,255         | \$234            | 1%         |
| Feb 4, 2016   | 147,600 | 40,750    | \$15,393         | \$16,071         | \$678            | 4%         |
| Jan 7, 2016   | 150,000 | 30,904    | \$11,625         | \$15,272         | \$3,648          | 24%        |
| Dec 4, 2015   | 171,600 | 32,066    | \$12,767         | \$18,361         | \$5,594          | 30%        |
| Nov 5, 2015   | 202,800 | 47,639    | \$14,726         | \$20,347         | \$5,622          | 28%        |
| Oct 6, 2015   | 210,400 | 18,502    | \$13,913         | \$21,260         | \$7,347          | 35%        |
| Sep 4, 2015   | 204,400 | 12,317    | \$14,412         | \$21,330         | \$6,918          | 32%        |
| Aug 6, 2015   | 190,000 | 11,706    | \$12,562         | \$20,192         | \$7,630          | 38%        |
| Jul 7, 2015   | 200,000 | 11,725    | \$13,399         | \$20,855         | \$7,455          | 36%        |
| Jun 4, 2015   | 213,200 | 44,471    | \$17,851         | \$21,788         | \$3,936          | 18%        |
| May 6, 2015   | 218,000 | 53,371    | \$15,910         | \$21,106         | \$5,196          | 25%        |
| Apr 6, 2015   | 182,000 | 36,633    | \$14,071         | \$18,282         | \$4,211          | 23%        |
| Mar 5, 2015   | 160,000 | 43,567    | \$16,721         | \$17,322         | \$600            | 3%         |
| Feb 5, 2015   | 175,600 | 50,231    | \$16,668         | \$17,227         | \$559            | 3%         |
| <b>Totals</b> |         |           | <b>\$333,462</b> | <b>\$445,865</b> | <b>\$112,403</b> | <b>25%</b> |

69546-29124 B/364/ THE SCHOOL BOARD OF  
 SARASOTA COUNTY  
 MV5587B 601 HONORE AVE #PLANT

SDTR-2B

|               | Tot Kwh | On Pk Kwh | (364)            | GSLD-1 (62)      | Savings         | Percentage |
|---------------|---------|-----------|------------------|------------------|-----------------|------------|
| Jan 7, 2017   | 85,920  | 18,240    | \$8,399          | \$13,008         | \$4,608         | 35%        |
| Dec 7, 2016   | 116,160 | 25,800    | \$10,901         | \$13,274         | \$2,373         | 18%        |
| Nov 7, 2016   | 154,320 | 33,600    | \$10,706         | \$15,355         | \$4,649         | 30%        |
| Oct 7, 2016   | 183,000 | 16,320    | \$11,181         | \$17,855         | \$6,675         | 37%        |
| Sep 8, 2016   | 179,400 | 10,560    | \$11,599         | \$17,897         | \$6,298         | 35%        |
| Aug 8, 2016   | 95,280  | 5,040     | \$5,979          | \$12,381         | \$6,403         | 52%        |
| Jul 8, 2016   | 91,560  | 6,000     | \$7,475          | \$12,482         | \$5,007         | 40%        |
| Jun 7, 2016   | 183,720 | 35,760    | \$19,456         | \$18,180         | (\$1,276)       | -7%        |
| May 6, 2016   | 139,320 | 36,480    | \$10,876         | \$15,119         | \$4,243         | 28%        |
| Apr 7, 2016   | 103,800 | 24,840    | \$10,019         | \$12,547         | \$2,527         | 20%        |
| Mar 8, 2016   | 112,440 | 32,280    | \$13,474         | \$13,855         | \$381           | 3%         |
| Feb 5, 2016   | 104,520 | 30,840    | \$13,704         | \$14,193         | \$489           | 3%         |
| Jan 8, 2016   | 96,120  | 21,840    | \$9,786          | \$11,989         | \$2,204         | 18%        |
| Dec 7, 2015   | 119,040 | 22,920    | \$9,961          | \$14,869         | \$4,908         | 33%        |
| Nov 6, 2015   | 158,520 | 37,200    | \$12,146         | \$17,374         | \$5,228         | 30%        |
| Oct 7, 2015   | 166,320 | 17,888    | \$12,319         | \$18,478         | \$6,159         | 33%        |
| Sep 8, 2015   | 178,320 | 11,657    | \$13,058         | \$19,724         | \$6,666         | 34%        |
| Aug 7, 2015   | 97,320  | 5,486     | \$6,785          | \$14,037         | \$7,253         | 52%        |
| Jul 8, 2015   | 73,560  | 4,733     | \$5,151          | \$12,765         | \$7,614         | 60%        |
| Jun 8, 2015   | 146,640 | 29,451    | \$13,071         | \$15,878         | \$2,807         | 18%        |
| May 7, 2015   | 142,200 | 37,083    | \$11,320         | \$15,402         | \$4,081         | 26%        |
| Apr 7, 2015   | 114,360 | 23,748    | \$10,647         | \$14,174         | \$3,527         | 25%        |
| Mar 6, 2015   | 102,120 | 27,893    | \$15,506         | \$15,774         | \$268           | 2%         |
| Feb 6, 2015   | 104,160 | 31,290    | \$12,462         | \$12,531         | \$69            | 1%         |
| <b>Totals</b> |         |           | <b>\$265,980</b> | <b>\$359,141</b> | <b>\$93,161</b> | <b>26%</b> |

Tab

6

**SAR CNTY SCHL BRD****MC-SUMMARY**

Report Code: BAT\_GL\_TEMPLATE

BATCH QUEUE ID 803431  
FOR JANUARY, 2017  
FUND 1ST: 1 -

Page: 1 of 4  
01/04/2017  
12:24:46 PM

| COST CENTER | DESCRIPTION                 | BUDGET AMOUNT | ADJUSTED BUDGET | CURRENT ACTIVITY | YTD ACTIVITY | ENCUMBRANCE | REQUISITION | UNENCUMBERED BALANCE | PERCENT ENCHRD |
|-------------|-----------------------------|---------------|-----------------|------------------|--------------|-------------|-------------|----------------------|----------------|
|             |                             |               |                 |                  |              |             |             |                      |                |
| 0021        | PINE VIEW SCHOOL            | 0.00          | 26,998.47       | 0.00             | 26,998.47    | 0.00        | 0.00        | 0.00                 | 100            |
| 0031        | SARASOTA MIDDLE SCHOOL      | 0.00          | 37,406.00       | 0.00             | 30,261.00    | 7,125.00    | 0.00        | 0.00                 | 100            |
| 0051        | SARASOTA HIGH SCHOOL        | 0.00          | 20,460.01       | 0.00             | 9,387.76     | 11,072.25   | 0.00        | 0.00                 | 100            |
| 0085        | BOOKER HIGH/PA CENTER       | 0.00          | 36,701.34       | 0.00             | 34,319.79    | 2,381.55    | 0.00        | 0.00                 | 100            |
| 0131        | FRUITVILLE ELEMENTARY       | 0.00          | 7,801.00        | 0.00             | 7,801.00     | 0.00        | 0.00        | 0.00                 | 100            |
| 0141        | MCKINTOSH MIDDLE SCHOOL     | 0.00          | 57,253.85       | 0.00             | 45,407.85    | 11,846.20   | 0.00        | 0.00                 | 100            |
| 0171        | PHILLIPPI SHORES ELEMENTARY | 0.00          | 3,566.35        | 0.00             | 3,566.35     | 0.00        | 0.00        | 0.00                 | 100            |
| 0181        | RIVERVIEW HIGH SOUTHSIDE    | 0.00          | 36,183.30       | 0.00             | 23,117.34    | 15,075.46   | 0.00        | 0.00                 | 100            |
| 0191        | VENICE ELEMENTARY           | 0.00          | 15,366.42       | 0.00             | 15,366.42    | 0.00        | 0.00        | 0.00                 | 100            |
| 0211        | VENICE HIGH SCHOOL          | 0.00          | 36,045.80       | 0.00             | 36,045.80    | 0.00        | 0.00        | 0.00                 | 100            |
| 0221        | GOCIO ELEMENTARY            | 0.00          | 81,794.33       | 0.00             | 49,183.79    | 32,610.54   | 0.00        | 0.00                 | 100            |
| 0261        | GULF GATE ELEMENTARY        | 0.00          | 3,355.31        | 0.00             | 0.00         | 3,355.31    | 0.00        | 0.00                 | 100            |
| 0271        | WILKINSON ELEMENTARY        | 0.00          | 25,512.70       | 0.00             | 19,242.70    | 6,270.00    | 0.00        | 0.00                 | 100            |
| 0291        | OAK PARK SCHOOL             | 0.00          | 4,189.21        | 0.00             | 4,184.21     | 0.00        | 0.00        | 25.00                | 99             |
| 0331        | GARDEN ELEMENTARY           | 0.00          | 40,551.40       | 0.00             | 30,831.40    | 9,720.00    | 0.00        | 0.00                 | 100            |
| 0451        | VENICE MIDDLE SCHOOL        | 0.00          | 10,319.59       | 0.00             | 10,319.59    | 0.00        | 0.00        | 0.00                 | 100            |
| 0461        | GLENALLEN ELEMENTARY        | 0.00          | 61,206.41       | 0.00             | 51,206.41    | 0.00        | 0.00        | 0.00                 | 100            |
| 0471        | LAKEMEWS ELEMENTARY         | 0.00          | 10,102.81       | 0.00             | 1,197.72     | 8,806.09    | 0.00        | 0.00                 | 100            |
| 0491        | TAYLOR RANCH ELEMENTARY     | 0.00          | 9,288.00        | 0.00             | 9,288.00     | 0.00        | 0.00        | 0.00                 | 100            |
| 1211        | LAUREL NOKOMIS SCHOOL       | 0.00          | 2,573.60        | 0.00             | 816.96       | 2,061.64    | 0.00        | 0.00                 | 100            |
| 1231        | TOLEDO BLADE ELEMENTARY     | 0.00          | 19,483.85       | 0.00             | 1,195.85     | 18,288.10   | 0.00        | 0.00                 | 100            |
| 1241        | ATWATER ELEMENTARY          | 0.00          | 3,984.80        | 0.00             | 3,984.80     | 0.00        | 0.00        | 0.00                 | 100            |

**SAR CNTY SCHL BRD**

MC-SUMMARY

BATCH QUEUE ID 603431

FOR JANUARY, 2017

FUND 161: 1 -

Report Code: BAT\_GL\_TEMPLATE

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| COST CENTER | DESCRIPTION               | BUDGET AMOUNT | ADJUSTED BUDGET | CURRENT ACTIVITY | YTD ACTIVITY | ENCUMBRANCE  | REQUISITION | UNENCUMBERED BALANCE | PERCENT ENCM'D |
|-------------|---------------------------|---------------|-----------------|------------------|--------------|--------------|-------------|----------------------|----------------|
| 1251        | NORTH PORT HIGH SCHOOL    | 0.00          | 7,840.35        | 0.00             | 7,331.10     | 0.00         | 0.00        | 509.25               | 94             |
| 1261        | HERON CREEK MIDDLE SCHOOL | 0.00          | 6,431.25        | 0.00             | 1,500.00     | 4,931.25     | 0.00        | 0.00                 | 100            |
| 1271        | CRANBERRY ELEMENTARY      | 0.00          | 4,813.90        | 0.00             | 4,813.90     | 0.00         | 0.00        | 0.00                 | 100            |
| 9028        | FACILITIES SERVICES       | 4,351,520.00  | 3,959,418.84    | 18,708.93        | 2,326,120.74 | 1,135,104.76 | 17,314.50   | 490,878.84           | 88             |
| TOTALS:     | Fund: 1 -                 | 4,351,520.00  | 4,524,314.83    | 18,708.93        | 2,758,046.57 | 1,289,542.03 | 17,314.50   | 491,413.00           | 88             |

Tab

7

**Sarasota County Schools Cost Per Student Station Report**

| Campus                              | Date Completed | Cost per station | Comments  |
|-------------------------------------|----------------|------------------|---|
| Atwater Elementary                  | 2010           | 19,186.56        | Straight forward site, reduced building square footage,   |
| Cranberry Elementary                | 2004           | 12,478.84        | Straight forward site, standard square footage, no ice storage, re-use plan without modifications (low design cost) |
| LaMarque Elementary                 | 2006           | 24,178.00        | Heavy site work, PSN Shelter, Autistic wing, heavy off site utilities   |
| Tatum Ridge Elementary              | 2008           | 15,551.00        | Straight forward site work, standard square footage   |
| Heron Creek Middle School           | 2004           | 14,502.65        | Straight forward site work, campus plan   |
| Woodland Middle School              | 2008           | 27,698.00        | Very heavy site work, extra large gymnasium,  |
| Booker High School                  | 2014           | 34,377.44        | Existing campuse phased re-build, brick exterior, heavy site work   |
| Venice High School                  | 2014           | 36,364.00        | Existing campuse phased re-build, brick exterior, heavy site work   |
| North Port Classroom Wings          | 2006           | 28,214.00        | Two 2 story classroom wings on existing campus  |
| Phillippi Shores Elem replacement   | 2005           | 16,729.00        | Replacement of existing school on site  |
| Riverview High School               | 2009           | 34,492.00        | Existing campus re-build, restricted site, heavy site improvements  |
| Southside Elementary classroom Wing | 2007           | 16,985.00        | Classroom wing on existing campus, moderate site work   |
| Tatum Ridge Elementary              | 2008           | 13,551.00        | Replacement of existing school on site, simple site work  |
| Venice Elementary School            | 2003           | 12,496.00        | Replacement of existing school on site, simple site work  |