# Projected Results of Operations for the 2012-2013 Fiscal Year Based upon Results of Operations through November 30, 2012

#### **Executive Summary**

The General Fund has been updated based upon the results of operations through November 30, 2012. In summary the fund balance is increasing by \$1,643,723 from the original adopted budget. The projected unassigned fund balance as of June 30, 2013 is \$39,979,917 or 10.7% of total appropriations. The original budgeted amount of unassigned fund balance that was going to be used was \$14,081,859. The revised projection is now to use \$12,438,136 of the unassigned fund balance. There are minor changes to the estimated revenues and no change in transfers in at this time. Revenue changes will be revised after the third recalculation of the Florida Education Finance Program is received. The estimated appropriation changes based upon the results of operations through November 30, 2012 are detailed in the below tables. The financial pages of the operating fund are included after the below summary information.

In the below tables are explanations of the changes from the original budget.

#### **Estimated Revenue Changes**

| Account Description   | Amount of Increase<br>(Decrease) from the<br>Original Budget |
|---|--|
| Federal Direct – The ROTC reimbursements are estimated to increase slightly.  | \$17,745   |
| <b>State</b> – The DJJ students have been reassigned by the courts to other school districts. We will no longer received DJJ funding. | (\$20,454)   |
| Local – No estimated changes  | \$0  |
| Estimated Revenue Decrease  | (\$2,709)  |

#### **Estimated Appropriation Changes**

| Account Description   | Amount of Increase<br>(Decrease) from the<br>Original Budget |
|---|--|
| <b>Salaries</b> – The increase is based upon operations through November 30, 2012. The district has not filled as many positions with substitutes as compared to the previous year and longevity is exceeding the original estimate.  | \$2,089,912  |
| <b>Employee Benefits</b> – The net decrease is based upon the group insurance renewal being less than the 5% budgeted for the 2012-2013 fiscal year.  | (\$739,404)  |
| Purchased Services – The decrease is related to the charter school enrollment being less than what was originally estimated. When reviewing the detailed financial statements the decrease is reflected in both the charter school and other purchased services line items. | (\$4,192,426)  |

#### Attachment "A"

# The School Board of Sarasota County, Florida General Fund

# Projected Results of Operations for the 2012-2013 Fiscal Year Based upon Results of Operations through November 30, 2012

| Account Description  | Amount of Increase<br>(Decrease) from the<br>Original Budget |
|--|--|
| <b>Energy Services</b> – The increase is based upon the results of operations through November 30, 2012. The major increase is in diesel fuel.   | \$979,916  |
| Materials and Supplies – The increase is based upon the results of operations through November 30, 2012.   | \$143,339  |
| Capital Outlay – The increase is based upon the results of operations through November 30, 2012.   | \$19,141   |
| Other Expenses – The increase is based upon the rate of expenditure in the line item of dues and fees through November 30, 2012 as compared to the rate of expenditure through November 30, 2011 | \$53,091   |
| Total Decrease in Appropriations   | (\$1,646,432)  |

#### Gross Fund Balance Changes Projected as of June 30, 2013

| Account Description   | Amount of Increase<br>(Decrease) from the<br>Original Budget |
|---|--|
| Original Budgeted Ending Gross Fund Balance as of June 30, 2013 approved September 11, 2012 | \$49,917,459   |
| Subtract the Decrease in Estimated Revenues for 2012-2013                                   | (\$2,709)  |
| Add the Decrease in Estimated Appropriations for 2012-2013                                  | \$1,646,432  |
| Estimated Final Ending Gross Fund Balance as of June 30, 2013                               | \$51,561,182   |

### Unassigned Fund Balance Projected as of June 30, 2013

| Account Description   | Amount of Increase<br>(Decrease) from the<br>Original Budget |
|---|--|
| Amended Unassigned Fund Balance as of June 30, 2013 estimated based on the results of operations as of November 30, 2012. (The percentage of the unassigned fund balance to total appropriations is 10.70% of appropriations) | \$39,979,917   |

Comparative Statement of Estimated Revenues, Appropriations, and Fund Balance for the Fiscal Years 2009-2010 through 2012-2013 Based Upon Results of Operations Through November 30, 2012

|  | opon nooun  | o or operation | no mough       | 1010111001 00 | ,            |   |
|--|-------------|----------------|----------------|---------------|--------------|---|
|  | 2009-2010   | 2010-2011      | 2011-2012      | 2012-2013     | 2012-2013    | 2012-2013                               |
|  | Actual      | Actual         | Actual         | Original      | Amended      | Projected                               |
| Account Description  |             |                |                | Budget        | Budget       | Actual                                  |
|  | Revenues    | and Transfer   | rs In from Oth | ner Funds     |              |   |
| Federal Direct   | 18,133,341  | 16,374,536     | 10,578,346     | 2,696,345     | 2,696,345    | 2,714,090                               |
| State  | 64,246,717  | 61,922,491     | 73,158,369     | 76,326,878    | 76,326,878   | 76,306,424                              |
| Local  | 290,101,011 | 283,594,705    | 259,929,184    | 262,136,195   | 262,136,195  | 262,136,195                             |
| Total Revenues   | 372,481,068 | 361,891,732    | 343,665,899    | 341,159,418   | 341,159,418  | 341,156,709                             |
| 100000   |             | Transf         | ers In         |               |              |   |
| Property Insurance Millage transfer                                | 3,273,772   | 2,412,396      | 2,383,887      | 3,070,000     | 3,070,000    | 3,070,000                               |
| Capital (P.E.C.O.maintenance)                                      | 784,890     | 2,149,547      |                |               |              |   |
| Capital (Charter School)   | 1,588,728   | 1,742,379      | 1,858,522      | 1,742,379     | 1,742,379    | 1,742,379                               |
| Capital (Millage maintenance)                                      | 15,121,066  | 13,841,928     | 14,880,109     | 14,386,613    | 14,386,613   | 14,386,613                              |
| Capital (Millage equipment)  | 1,444,424   | 1,384,612      | 1,337,918      | 936,826       | 936,826      | 936,826                                 |
| Total Transfers In   | 22,212,880  | 21,530,863     | 20,460,435     | 20,135,818    | 20,135,818   | 20,135,818                              |
| Total Revenues & Transfers In                                      | 394,693,949 | 383,422,594    | 364,126,334    | 361,295,236   | 361,295,236  | 361,292,527                             |
|  |             | Appropr        | riations       |               |              | 100000000000000000000000000000000000000 |
| Salaries   | 236,211,992 | 233,100,107    | 222,439,168    | 226,318,714   | 226,318,714  | 228,408,626                             |
| Employee Benefits  | 73,657,876  | 74,743,458     | 60,166,687     | 61,115,338    | 61,115,338   | 60,375,934                              |
| Purchased Services   | 50,898,366  | 53,757,822     | 58,205,200     | 63,622,685    | 63,622,685   | 59,430,259                              |
| Energy Services  | 11,691,011  | 11,191,615     | 10,932,264     | 10,898,571    | 10,898,571   | 11,878,487                              |
| Materials and Supplies   | 11,365,549  | 9,541,625      | 10,526,975     | 10,409,320    | 10,409,320   | 10,552,659                              |
| Capital Outlay   | 1,995,751   | 2,040,820      | 1,532,171      | 1,883,855     | 1,883,855    | 1,902,996                               |
| Other Expenses   | 334,960     | 344,804        | 581,489        | 578,333       | 578,333      | 631,424                                 |
| Transfers Out  | 665,181     | 698,812        | 550,279        | 550,279       | 550,279      | 550,279                                 |
| Total Appropriations   | 386,820,686 | 385,419,063    | 364,934,233    | 375,377,095   | 375,377,095  | 373,730,663                             |
| Excess (Deficiency) of Revenues and Transfers Over Expenditures    | 7,873,263   | (1,996,469)    | (807,899)      | (14,081,859)  | (14,081,859) | (12,438,136)                            |
|  |             | Fund B         |                |               |              | , , , , , , , , ,                       |
| Beginning Gross Fund Balance                                       | 59,042,819  | 66,919,133     | 64,819,785     | 63,999,318    | 63,999,318   | 63,999,318                              |
| Adj to Fund Balance  | 3,051       | (80,983)       | (12,568)       |               |              |   |
| Ending Gross Fund Balance  | 66,919,133  | 64,841,681     | 63,999,318     | 49,917,459    | 49,917,459   | 51,561,182                              |
|  | Compositi   | on of Ending   | Gross Fund     |               |              |   |
| Assigned for Encumbrances  | 2,382,702   | 1,940,648      | 1,183,780      | 1,719,263     | 1,719,263    | 1,719,263                               |
| Non Spendable - Inventory / Prepaid Insurance                      | 189,430     | 189,430        | 171,701        | 163,116       | 154,960      | 147,212                                 |
| Assigned for Categorical & Grant                                   |             |                |                |               |              | 7.7.1                                   |
| Carryforwards  | 2,033,070   | 1,328,225      | 2,650,874      | 2,385,787     | 2,147,208    | 1,932,487                               |
| Assigned for Work Force Development                                | 1,733,912   | 2,246,469      | 4,546,470      | 4,091,823     | 3,682,641    | 5,452,328                               |
| Assigned School & Department<br>Carryforwards                      | 3,067,302   | 2,901,944      | 2,227,394      | 2,329,974     | 2,329,974    | 2,329,974                               |
| Unassigned by Board Policy 10% to 7.<br>5% of Total Appropriations | 38,682,069  | 38,541,906     | 36,493,423     | 37,537,710    | 37,537,710   | 37,373,066                              |
| Unassigned - Amount beyond<br>assigned 10%                         | 18,830,649  | 17,693,059     | 16,725,675     | 1,689,787     | 2,345,704    | 2,606,851                               |
| Total Ending Gross Fund Balance                                    | 66,919,133  | 64,841,681     | 63,999,318     | 49,917,459    | 49,917,459   | 51,561,182                              |

# Comparative Statement of Revenues for the Fiscal Years 2009-2010 through 2013-2014

Based Upon Results of Operations Through November 30, 2012

| Duscu   | opon Results        |                     |             | T T         |             |             |
|---|---------------------|---------------------|-------------|-------------|-------------|-------------|
|   | 2009-2010           | 2010-2011           | 2011-2012   | 2012-2013   | 2012-2013   | 2012-2013   |
| Account Description   | Actual              | Actual              | Actual      | Original    | Amended     | Projected   |
| Account Description   |                     | Federal             | Direct      | Budget      | Budget      | Actual      |
| ROTC / PELL / SEOG  | 220 470             |                     |             |             |             |             |
|   | 320,172             | 344,110             | 327,987     | 337,827     | 337,827     | 355,572     |
| Federal Stabilization Funds (FEFP) Federal Jobs Fund                    | 14,429,530          | 13,689,576          | 7 070 547   |             |             |             |
| rederal Jobs Fullu  |                     |                     | 7,979,517   |             |             |             |
| Federal Stabilization Funds (Dale<br>Hickham Excelent Teaching Program) | 748,136             |                     |             |             |             | - 8         |
| Federal Stabilization Funds ( Work Force Development)                   | 648,644             | 635,711             |             |             |             |             |
| Medicaid Reimbursement  | 1,986,859           | 1,705,139           | 2,270,842   | 2,358,518   | 2,358,518   | 2,358,518   |
| Total Federal Direct  | 18,133,341          | 16,374,536          | 10,578,346  | 2,696,345   | 2,696,345   | 2,714,090   |
|   |                     | Sta                 |             | 2,000,010   | 2,000,040   | 2,714,030   |
| Florida Ed. Finance Program   | (12,271,860)        | (15,921,846)        | (3,305,371) | (1,040,670) | (1,040,670) | (4.040.070  |
| Florida Ed. Finance Program audit reduction from 2002-2003, 2005-2006,  |                     |                     | (0,000,071) | (1,040,070) | (1,040,070) | (1,040,670) |
| and 2008-2009.  | (1,009,236)         | (152,039)           |             |             |             |             |
| ESE Scholarships  | (2,131,563)         | (2,429,583)         | (2,355,228) | (2,459,568) | (2,459,568) | (2,459,568) |
| Virtual Education Contibution   |                     |                     | 18,461      | 71,809      | 71,809      | 71,809      |
| Work Force Development  | 9,463,390           | 9,246,543           | 9,637,132   | 9,415,400   | 9,415,400   | 9,415,400   |
| Adults with Disabilities  | 670,438             | 613,848             | 515,161     | 437,887     | 437,887     | 437,887     |
| Ed. Enhancement / Lottery   | 117,621             | 157,686             | 135,772     |             |             |             |
| CO&DS Withheld for Admin  | 29,080              | 29,080              | 29,080      | 28,922      | 28,922      | 28,922      |
| Classrooms for Kids   | 45,507,690          | 45,649,077          | 46,023,875  | 46,248,958  | 46,248,958  | 46,248,958  |
| Declining Enrollment Instructional Materials                            | 0.075.470           | 296,418             |             |             |             |             |
|   | 3,375,179           | 3,281,929           | 3,105,010   | 3,166,403   | 3,166,403   | 3,166,403   |
| State License Tax Transportation  | 242,120             | 246,432             | 233,495     | 232,228     | 232,228     | 232,228     |
| Safe Schools  | 6,323,538           | 6,201,351           | 6,000,863   | 6,073,077   | 6,073,077   | 6,073,077   |
| Voluntary Pre K Program   | 1,156,795           | 1,160,861           | 1,116,720   | 1,115,639   | 1,115,639   | 1,115,639   |
| Supplemental Academic Instruction                                       | 20,560<br>8,336,808 | 19,314<br>8,413,385 | 13,229      | 13,157      | 13,157      | 13,157      |
| Reading Instruction   | 1,599,137           |                     | 8,043,210   | 8,288,475   | 8,288,475   | 8,288,475   |
| Teachers Lead Program   | 514,707             | 1,580,506           | 1,499,837   | 1,979,117   | 1,979,117   | 1,979,117   |
| Florida School Recognition Program                                      | 2,017,058           | 526,483             | 493,983     | 492,699     | 492,699     | 492,699     |
| Excellent Teaching Program  | 2,017,038           | 2,417,230           | 1,764,702   | 2,142,852   | 2,142,852   | 2,142,852   |
| DJJ Supplemental Allocation   | 72,906              | 324,502             | 24.440      | 20.454      | 20.454      |             |
| Internet Bandwidth Access   | 72,900              | 74,014              | 24,416      | 20,454      | 20,454      |             |
| Technological Tools Performance Pay (Merit Award                        |                     |                     |             |             |             |             |
| Program)  | 38,827              | 64,855              | 63,437      |             |             |             |
| Other Miscellaneous State   | 173,522             | 122,444             | 100,585     | 100,039     | 100,039     | 100,039     |
| Total State   | 64,246,717          | 61,922,491          | 73,158,369  | 76,326,878  | 76,326,878  | 76,306,424  |
|   |                     | Loc                 | al          |             |             |             |
| District School Tax (Required Local<br>Effort)                          | 198,907,391         | 201,255,100         | 178,158,018 | 182,690,766 | 182,690,766 | 182,690,766 |
| District School Tax (Discretionary)                                     | 35,602,471          | 32,353,066          | 30,376,612  | 29,980,845  | 29,980,845  | 29,980,845  |
| Voted School Tax  | 47,596,887          | 43,252,762          | 40,610,444  | 40,081,344  | 40,081,344  | 40,081,344  |
| Course Fees   | 1,887,917           | 1,728,466           | 1,699,971   | 1,815,269   | 1,815,269   | 1,815,269   |
| Childcare Fees  | 1,216,676           | 1,245,135           | 1,303,302   | 1,321,229   | 1,321,229   | 1,321,229   |
| Rent  | 234,832             | 291,314             | 302,764     | 289,733     | 289,733     | 289,733     |
| nterest   | 945,203             | 471,621             | 322,688     | 469,061     | 469,061     | 469,061     |
| Insurance Proceeds from the 1993-94<br>Early Out Program                |                     |                     |             |             |             |             |
| Food Service Indirect Cost  | 413,822             | 356,238             | 212,204     | 354,305     | 354,305     | 354,305     |
| Federal Indirect Cost   | 834,900             | 591,150             | 403,264     | 540,956     | 540,956     | 540,956     |
| Other Misc. Sources   | 2,460,912           | 2,049,855           | 6,539,917   | 4,592,687   | 4,592,687   | 4,592,687   |
| Total Local   | 290,101,011         | 283,594,705         | 259,929,184 | 262,136,195 | 262,136,195 | 262,136,195 |
| Total Revenues  | 372,481,068         | 361,891,732         | 343,665,899 | 341,159,418 | 341,159,418 | 341,156,709 |

## **Comparison of Positions**

# For the Fiscal Years 2009-20010 through 2013-2014 Based Upon Results of Operations Through November 30, 2012

|   | esults of Op  |  | · in ough i  | OVCILIBEI  | 30, 2012   |   |
|---|---|--|--|--|--|---|
|   | 2009-2010   | 2010-2011  | 2011-2012  | 2012-2013  | 2012-2013  | 2012-2013   |
|   | Actual  | Actual   | Actual   | Original   | Amended  | Actual  |
| Classification  | Filled  | Filled   | Filled   | Budget   | Budget   | Filled  |
|   | Instru  | ctional Pe   | rsonnel  |  |  | 30.000 to 1000  |
| The Florida Legislature has defined in  | structional Borocr  | anal as llany of   | off mambar wh  | f  |  |   |
| instructional services to students.   | his also includes   | nner as any sta  | an member who  | rovide support   | indes the provis   | sion of direct  |
|   | mo alco molados   | students."   | ode failetions p   | TOTIGO Support   | in the learning p  | 700033 01   |
| Teachers  | 2,377.6   | 2,347.8  | 2,304.6  | 2,411.3  | 2,422.1  | 2,359.3   |
| Teacher Aides & Para Aides  | 531.4   | 528.6  | 496.4  | 543.5  | 539.0  | 520.0   |
| Guidance Counselors   | 80.4  | 75.9   | 91.0   | 92.0   | 94.3   | 92.5  |
| Media Specialists   | 14.0  | 14.0   | 13.0   | 14.0   | 14.0   | 14.0  |
|   | 2 7 2   |  |  |  |  |   |
| Psychologists and Social Workers  | 31.9  | 32.9   | 32.1   | 31.1   | 31.1   | 31.0  |
| After School Childcare Staff  | ļ   |  |  |  |  |   |
| Part Time Adult Teaching Staff  |   |  |  |  |  |   |
| Extra Duty Days   |   |  |  |  |  |   |
| Longevity (Classified & Instructional)  |   |  |  |  |  |   |
| Substitutes-Classified  | -   |  |  |  |  |   |
| Supplements   |   | -  |  |  | 775010 HILL 975  |   |
| Temporary/P.T.Hourly  |   |  |  |  |  |   |
| Terminal Leave Pay  |   |  |  |  |  |   |
| One Time Payments   |   | 111-22-2100-111-2  |  |  |  |   |
| One Time Payments   |   |  |  |  |  |   |
| Total Instructional Personnel   | 3,035.4   | 2,999.2  | 2,937.0  | 3,091.9  | 3,100.5  | 3,016.8   |
| 2   | Education   |  |  |  | 0,100.01   | 0,010.0   |
|   | uctional, yet who   |  |  |  |  |   |
| Managers / Supv. / Specialists Bus Aides  | 109.1   | 105.7  | 103.7<br>52.0  | 102.1  | 104.7  | 105.7   |
| Bus Drivers   | 270.9   |  |  | 58.0   | 58.0   | FO 0  |
| Custodians  | 287.5   | 262.0  |  |  | 075.0  |   |
| Data Processing Pers.   |   | 273.6  | 251.0  | 275.0  | 275.0  | 253.5   |
| Data i locessing reis.  |   | 273.6  | 256.6  | 322.6  | 322.6  | 253.5<br>269.6  |
|   | 92.2  | 273.6<br>88.2  |  |  |  | 253.5<br>269.6  |
|   |   |  | 256.6  | 322.6  | 322.6  | 253.5<br>269.6  |
| District & School Secretarial   | 92.2  | 88.2   | 256.6<br>86.2  | 322.6<br>84.2  | 322.6<br>87.2  | 253.5<br>269.6<br>85.2  |
| District & School Secretarial<br>Extra Duty Days  | 92.2  | 88.2   | 256.6<br>86.2  | 322.6<br>84.2  | 322.6<br>87.2  | 52.0<br>253.5<br>269.6<br>85.2<br>304.0   |
| District & School Secretarial<br>Extra Duty Days<br>Longevity (Classified & Instructional)  | 92.2<br>324.6   | 316.7  | 256.6<br>86.2<br>298.5   | 322.6<br>84.2<br>308.7   | 322.6<br>87.2<br>307.0   | 253.5<br>269.6<br>85.2<br>304.0   |
| District & School Secretarial Extra Duty Days  Longevity (Classified & Instructional)  Maint. /Mechanics/Delivery   | 92.2<br>324.6<br>165.9  | 88.2<br>316.7<br>155.5   | 256.6<br>86.2<br>298.5   | 322.6<br>84.2<br>308.7   | 322.6<br>87.2<br>307.0   | 253.5<br>269.6<br>85.2<br>304.0   |
| District & School Secretarial Extra Duty Days  Longevity (Classified & Instructional) Maint. /Mechanics/Delivery Total Educational Support Pers.  | 92.2<br>324.6<br>165.9<br>1,301.1   | 88.2<br>316.7<br>155.5<br>1,254.6  | 256.6<br>86.2<br>298.5<br>154.1<br>1,202.1   | 322.6<br>84.2<br>308.7   | 322.6<br>87.2<br>307.0   | 253.5<br>269.6<br>85.2<br>304.0   |
| District & School Secretarial Extra Duty Days  Longevity (Classified & Instructional)  Maint. /Mechanics/Delivery   | 92.2<br>324.6<br>165.9<br>1,301.1   | 88.2<br>316.7<br>155.5   | 256.6<br>86.2<br>298.5<br>154.1<br>1,202.1   | 322.6<br>84.2<br>308.7   | 322.6<br>87.2<br>307.0   | 253.5<br>269.6<br>85.2<br>304.0   |
| District & School Secretarial Extra Duty Days  Longevity (Classified & Instructional)  Maint. /Mechanics/Delivery   | 92.2<br>324.6<br>165.9<br>1,301.1   | 88.2<br>316.7<br>155.5<br>1,254.6  | 256.6<br>86.2<br>298.5<br>154.1<br>1,202.1   | 322.6<br>84.2<br>308.7   | 322.6<br>87.2<br>307.0   | 253.5<br>269.6<br>85.2<br>304.0   |
| District & School Secretarial Extra Duty Days  Longevity (Classified & Instructional)  Maint. /Mechanics/Delivery  Total Educational Support Pers.  | 92.2<br>324.6<br>165.9<br>1,301.1<br><b>Admini</b>  | 316.7<br>316.7<br>155.5<br>1,254.6<br>strative P   | 256.6<br>86.2<br>298.5<br>154.1<br>1,202.1<br>ersonnel   | 322.6<br>84.2<br>308.7<br>168.5<br>1,319.0   | 322.6<br>87.2<br>307.0<br>165.1<br>1,319.6   | 253.5<br>269.6<br>85.2<br>304.0<br>151.5<br>1,221.5   |
| District & School Secretarial Extra Duty Days  Longevity (Classified & Instructional) Maint. /Mechanics/Delivery Total Educational Support Pers.  The Florida Legislature has defined Ad the development of police  | 92.2<br>324.6<br>165.9<br>1,301.1<br><b>Admini</b>  | 88.2<br>316.7<br>155.5<br>1,254.6<br>strative P  | 256.6<br>86.2<br>298.5<br>154.1<br>1,202.1<br>ersonnel   | 322.6<br>84.2<br>308.7<br>168.5<br>1,319.0   | 322.6<br>87.2<br>307.0<br>165.1<br>1,319.6   | 253.5<br>269.6<br>85.2<br>304.0<br>151.5<br>1,221.5   |
| District & School Secretarial Extra Duty Days  Longevity (Classified & Instructional) Maint. /Mechanics/Delivery Total Educational Support Pers.  The Florida Legislature has defined Ad the development of polices   | 92.2<br>324.6<br>165.9<br>1,301.1<br>Admini<br>ministrative personates and implements 5.0   | 155.5<br>1,254.6<br>strative Ponnel as those nation of those   | 256.6<br>86.2<br>298.5<br>154.1<br>1,202.1<br>ersonnel<br>employees resp<br>policies through   | 322.6<br>84.2<br>308.7<br>168.5<br>1,319.0   | 322.6<br>87.2<br>307.0<br>165.1<br>1,319.6   | 253.5<br>269.6<br>85.2<br>304.0<br>151.5<br>1,221.5   |
| District & School Secretarial Extra Duty Days  Longevity (Classified & Instructional) Maint. /Mechanics/Delivery Total Educational Support Pers.  The Florida Legislature has defined Ad the development of polices of the support Pers.  School Board Members Support Pers.  | 92.2<br>324.6<br>165.9<br>1,301.1<br>Admini<br>ministrative personates and implementative personates and implem | 155.5<br>1,254.6<br>strative Ponnel as those nation of those   | 256.6<br>86.2<br>298.5<br>154.1<br>1,202.1<br>ersonnel<br>employees resp<br>policies through   | 322.6<br>84.2<br>308.7<br>168.5<br>1,319.0<br>consible for magh the direction<br>5.0<br>1.0                        | 322.6<br>87.2<br>307.0<br>165.1<br>1,319.6<br>nagement function of personnel.<br>5.0<br>1.0                                | 253.5<br>269.6<br>85.2<br>304.0<br>151.5<br>1,221.5<br>ons such as  |
| District & School Secretarial Extra Duty Days  Longevity (Classified & Instructional) Maint. /Mechanics/Delivery Total Educational Support Pers.  The Florida Legislature has defined Ad the development of polices of the support Pers.  School Board Members Support Pers.  | 92.2<br>324.6<br>165.9<br>1,301.1<br>Admini<br>ministrative personates and implements 5.0   | 155.5<br>1,254.6<br>strative Ponnel as those nation of those   | 256.6<br>86.2<br>298.5<br>154.1<br>1,202.1<br>ersonnel<br>employees resp<br>policies through   | 322.6<br>84.2<br>308.7<br>168.5<br>1,319.0<br>consible for magh the direction<br>5.0                               | 322.6<br>87.2<br>307.0<br>165.1<br>1,319.6<br>nagement function of personnel.  | 253.5<br>269.6<br>85.2<br>304.0<br>151.5<br>1,221.5   |
| District & School Secretarial Extra Duty Days  Longevity (Classified & Instructional) Maint. /Mechanics/Delivery Total Educational Support Pers.  The Florida Legislature has defined Ad the development of police School Board Members Superintendent Assistant Principals   | 92.2<br>324.6<br>165.9<br>1,301.1<br>Admini<br>ministrative personates and implementation 5.0<br>1.0<br>52.0  | 155.5<br>1,254.6<br>strative Ponnel as those entation of those<br>5.0<br>1.0<br>47.0   | 256.6<br>86.2<br>298.5<br>154.1<br>1,202.1<br>ersonnel<br>employees resp<br>policies through 5.0<br>1.0<br>49.0                        | 322.6<br>84.2<br>308.7<br>168.5<br>1,319.0<br>consible for magh the direction<br>5.0<br>1.0<br>48.0                | 322.6<br>87.2<br>307.0<br>165.1<br>1,319.6<br>nagement function of personnel.<br>5.0<br>1.0<br>48.0                        | 253.5<br>269.6<br>85.2<br>304.0<br>151.5<br>1,221.5<br>ions such as 5.0 1.0 49.0                          |
| District & School Secretarial Extra Duty Days  Longevity (Classified & Instructional) Maint. /Mechanics/Delivery Total Educational Support Pers.  The Florida Legislature has defined Ad the development of police School Board Members Superintendent Assistant Principals  Associate Superintendents  | 92.2<br>324.6<br>165.9<br>1,301.1<br>Admini<br>ministrative personates and implementation of the second of the      | 155.5 1,254.6 strative Ponnel as those station of those 1.0 47.0 2.0   | 256.6<br>86.2<br>298.5<br>154.1<br>1,202.1<br>ersonnel<br>employees resp<br>policies through 5.0<br>1.0<br>49.0                        | 322.6<br>84.2<br>308.7<br>168.5<br>1,319.0<br>consible for magh the direction<br>5.0<br>1.0<br>48.0                | 322.6<br>87.2<br>307.0<br>165.1<br>1,319.6<br>nagement function of personnel.<br>5.0<br>1.0<br>48.0                        | 253.5<br>269.6<br>85.2<br>304.0<br>151.5<br>1,221.5<br>ons such as 5.0<br>1.0<br>49.0                     |
| District & School Secretarial Extra Duty Days  Longevity (Classified & Instructional) Maint. /Mechanics/Delivery Total Educational Support Pers.  The Florida Legislature has defined Ad the development of police School Board Members Superintendent Assistant Principals  Associate Superintendents Directors & Executive Directors            | 92.2<br>324.6<br>165.9<br>1,301.1<br>Admini<br>ministrative personates and implementation of the second of the      | 155.5 1,254.6 strative Ponnel as those station of those 1.0 47.0 2.0 17.2  | 256.6<br>86.2<br>298.5<br>154.1<br>1,202.1<br>ersonnel<br>employees resp<br>policies through 5.0<br>1.0<br>49.0<br>2.0<br>19.2         | 322.6<br>84.2<br>308.7<br>168.5<br>1,319.0<br>consible for magh the direction<br>5.0<br>1.0<br>48.0<br>2.0<br>19.2 | 322.6<br>87.2<br>307.0<br>165.1<br>1,319.6<br>nagement function of personnel.<br>5.0<br>1.0<br>48.0<br>2.0<br>19.2         | 253.5<br>269.6<br>85.2<br>304.0<br>151.5<br>1,221.5<br>ons such as 5.0<br>1.0<br>49.0                     |
| District & School Secretarial Extra Duty Days  Longevity (Classified & Instructional) Maint. /Mechanics/Delivery Total Educational Support Pers.  The Florida Legislature has defined Ad the development of police School Board Members Superintendent Assistant Principals  Associate Superintendents Directors & Executive Directors Principals | 92.2<br>324.6<br>165.9<br>1,301.1<br>Admini<br>ministrative persorates and implementation 5.0<br>1.0<br>52.0<br>3.0<br>19.2<br>44.0   | 155.5<br>1,254.6<br>Strative Periods of those of the second of | 256.6<br>86.2<br>298.5<br>154.1<br>1,202.1<br>ersonnel<br>employees resp<br>policies through 5.0<br>1.0<br>49.0<br>2.0<br>19.2<br>41.0 | 322.6<br>84.2<br>308.7<br>168.5<br>1,319.0<br>200<br>1.0<br>48.0<br>2.0<br>19.2<br>42.0                            | 322.6<br>87.2<br>307.0<br>165.1<br>1,319.6<br>nagement function of personnel.<br>5.0<br>1.0<br>48.0<br>2.0<br>19.2<br>42.0 | 253.5<br>269.6<br>85.2<br>304.0<br>151.5<br>1,221.5<br>ons such as 5.0<br>1.0<br>49.0 2.0<br>18.2<br>41.0 |
| District & School Secretarial Extra Duty Days  Longevity (Classified & Instructional) Maint. /Mechanics/Delivery Total Educational Support Pers.  The Florida Legislature has defined Ad the development of police School Board Members Superintendent Assistant Principals  Associate Superintendents Directors & Executive Directors            | 92.2<br>324.6<br>165.9<br>1,301.1<br>Admini<br>ministrative personates and implementation of the second of the      | 155.5 1,254.6 strative Ponnel as those station of those 1.0 47.0 2.0 17.2  | 256.6<br>86.2<br>298.5<br>154.1<br>1,202.1<br>ersonnel<br>employees resp<br>policies through 5.0<br>1.0<br>49.0<br>2.0<br>19.2         | 322.6<br>84.2<br>308.7<br>168.5<br>1,319.0<br>consible for magh the direction<br>5.0<br>1.0<br>48.0<br>2.0<br>19.2 | 322.6<br>87.2<br>307.0<br>165.1<br>1,319.6<br>nagement function of personnel.<br>5.0<br>1.0<br>48.0<br>2.0<br>19.2         | 253.5<br>269.6<br>85.2<br>304.0<br>151.5<br>1,221.5<br>ons such as 5.0<br>1.0<br>49.0                     |

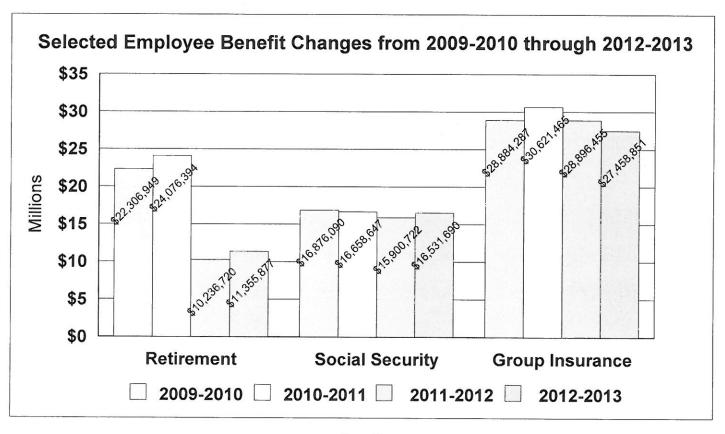
## **Comparison of Salaries**

# For the Fiscal Years 2009-20010 through 2013-2014 Based Upon Results of Operations Through November 30, 2012

| Based Upon F   |  |                                   | Through                        | <u>November</u>                   | 30, 2012           |                          |
|--|--|-----------------------------------|--------------------------------|-----------------------------------|--------------------|--------------------------|
|  | 2009-2010                              | 2010-2011                         | 2011-2012                      | 2012-2013                         | 2012-2013          | 2012-2013                |
|  |  |                                   |                                | Original                          | Amended            | Projected                |
| Classification   | Actual                                 | Actual                            | Actual                         | Budget                            | Budget             | Actual                   |
|  | Insti                                  | ructional P                       | ersonnel                       |                                   |                    |                          |
| The Florida Legislature has defined I                              | nstructional Pers                      | sonnel as "any s                  | staff member wh                | ose function in                   | cludes the provi   | sion of direct           |
| instructional services to students. This                           | also includes pe                       | ersonnel whose                    | functions provi                | de support in th                  | ne learning proce  | ess of students.         |
| Teachers   | \$137,340,696                          | \$136,245,445                     | \$130,702,005                  | \$129,481,434                     | \$129,481,434      | \$131,793,200            |
| Teacher Aides & Para Aides   | \$11,959,633                           | \$11,794,905                      | \$11,168,645                   | \$11,335,218                      | \$11,335,218       | \$11,277,630             |
| Guidance Counselors  | \$5,065,328                            | \$4,871,061                       | \$5,582,581                    | \$5,565,502                       | \$5,565,502        |                          |
| Media Specialists  | \$796,284                              | \$822,317                         | \$792,558                      | \$798,898                         | \$798,898          | \$823,889                |
| Psychologists and Social Workers                                   | \$2,186,342                            | \$2,257,745                       | \$2,229,795                    | \$2,111,823                       | \$2,111,823        | \$2,058,098              |
| After School Childcare Staff                                       | \$749,244                              | \$726,428                         | \$700,739                      | \$696,936                         | \$696,936          | \$826,252                |
| Part Time Adult Teaching Staff                                     | \$1,729,456                            | \$2,019,121                       | \$1,354,546                    | \$1,347,194                       | \$1,347,194        | \$1,251,414              |
| Extra Duty Days  | \$595,247                              | \$804,783                         | \$623,389                      | \$620,006                         | \$620,006          | \$522,217                |
|  | , , , , , , , , , , , , , , , , , , ,  | 4001,700                          | 4020,000                       | <b>\$020,000</b>                  | ψο20,000           | ΨΟΣΖ,Σ17                 |
| Longevity (Classified & Instructional)                             | \$6,940,719                            | \$6,751,080                       | \$6,030,613                    | \$6,211,531                       | \$6,211,531        | \$6,723,561              |
| Substitutes-Classified   | \$1,584,838                            | \$1,920,312                       | \$1,999,806                    | \$1,569,588                       | \$1,569,588        | \$2,536,301              |
| Supplements  | \$3,017,251                            | \$2,899,127                       | \$2,741,203                    | \$2,726,325                       | \$2,726,325        | \$2,662,233              |
| Temporary/P.T.Hourly   | \$693,166                              | \$808,128                         | \$978,763                      | \$973,451                         | \$973,451          | \$1,040,781              |
| Terminal Leave Pay   | \$3,022,729                            | \$2,743,035                       | \$3,063,844                    | \$2,728,148                       | \$2,728,148        | \$2,606,243              |
| One Time Payments  | \$2,509,995                            | \$2,347,583                       | \$1,556,962                    | \$6,273,022                       | \$6,273,022        | \$6,273,022              |
| Total Instructional Personnel                                      | \$178 190 926                          | \$177 011 070                     | \$169,525,448                  | \$172,439,076                     | \$172,439,076      | \$175,905,321            |
|  |  |                                   | ort Personi                    |                                   | ψ172,409,070       | ψ173,303,321             |
| The Florida Legislature has defined Education on the nor ins       | ducational Suppo<br>tructional, yet wi | ort Employees a<br>nose work supp | s "employees worts the educati | hose job functi<br>onal process." | ons are neither a  | idministrative           |
| Coord./Managers/Supv./Specialists                                  | \$7,388,781                            | \$7,297,942                       | \$6,622,689                    | \$6,506,707                       | \$6,506,707        | \$6,303,861              |
| Bus Aides  | \$907,090                              | \$927,324                         | \$853,513                      | \$860,342                         | \$860,342          | \$857,276                |
| Bus Drivers  | \$5,791,869                            | \$5,724,037                       | \$5,469,051                    | \$5,512,803                       | \$5,512,803        | \$5,358,615              |
| Custodians   | \$8,499,283                            | \$8,214,921                       | \$7,560,762                    | \$8,507,808                       | \$8,507,808        | \$7,454,319              |
| Data Processing Pers.  | \$3,592,030                            | \$3,466,548                       | \$3,310,923                    | \$3,222,591                       | \$3,222,591        | \$3,270,504              |
|  |  |                                   | 71,111,11                      |                                   | <b>V</b> 0,222,001 | <b>40,2,0,00</b> ,       |
| District & School Secretarial                                      | \$10,272,211                           | \$9,988,853                       | \$9,460,592                    | \$9,480,985                       | \$9,480,985        | \$9,452,049              |
| Extra Duty Days  | \$78,757                               | \$75,981                          | \$51,967                       | \$51,685                          | \$51,685           | \$80,080                 |
| Longevity (Classified & Instructional)                             | \$1,478,181                            | \$1,517,476                       | \$1,362,121                    | \$1,402,985                       | \$1,402,985        | \$2,172,722              |
| Maint. /Mechanics/Delivery   | \$6,844,742                            | \$6,581,872                       | \$6,282,345                    | \$6,351,451                       | \$6,351,451        | \$6,228,635              |
| Total Educational Support Pers.                                    | \$44,852,946                           | \$43,794,955                      | \$40,973,964                   | \$41,897,357                      | \$41,897,357       | \$41,178,061             |
|  | Admi                                   | nistrative I                      |                                |                                   |                    |                          |
| The Florida Legislature has defined Active the development of poli | dministrative per                      | sonnel as "thos                   | se employees re                | sponsible for m                   | anagement funct    | tions such as            |
| School Board Members   | \$190,649                              | \$187,045                         | \$185,840                      | \$188,541                         | \$188,541          | \$100 DOD                |
| Superintendent   | \$226,129                              | \$212,159                         | \$202,344                      | \$203,963                         | \$203,963          | \$186,000<br>\$203,963   |
| Assistant Principals   | \$5,095,096                            | \$4,616,178                       | \$4,423,102                    | \$4,280,349                       | \$4,280,349        | \$203,963<br>\$4,288,220 |
|  | Ψ5,035,036                             | ψ4,010,170                        | ψ4,423,102                     | φ4,200,349                        | Ψ4,200,349         | \$4,288,220              |
| Asst Superintendents   | \$300,484                              | \$303,228                         | \$283,313                      | \$295,967                         | \$295,967          | \$295,967                |
| Directors & Executive Directors                                    | \$2,336,119                            | \$2,060,509                       | \$2,226,871                    | \$2,244,686                       | \$2,244,686        | \$1,940,453              |
| Principals   | \$5,019,643                            | \$4,914,965                       | \$4,618,286                    | \$4,768,775                       | \$4,768,775        | \$4,410,640              |
| Total Administrative Pers.   | \$13,168,120                           | \$12,294,083                      | \$11,939,756                   | \$11,982,281                      | \$11,982,281       | \$11,325,243             |
| Grand Total  | \$236,211,992                          | \$233,100,107                     | \$222,439,168                  | \$226,318,714                     |                    |                          |
| Orana Total  | Ψ230,211,332                           | Ψ233,100,107                      | 4222,439,100                   | φ220,310,/14                      | \$226,318,714      | \$228,408,626            |

## Comparative Statement of Employee Benefits For the Fiscal Years 2009-20010 through 2013-2014 Based Upon Results of Operations Through November 30, 2012

| Employee Benefit Detail   | 2009-2010<br>Actual | 2010-2011<br>Actual | 2011-2012<br>Actual | 2012-2013<br>Original<br>Budget | 2012-2013<br>Amended<br>Budget | 2012-2013<br>Projected<br>Actual |
|---|---------------------|---------------------|---------------------|---------------------------------|--------------------------------|----------------------------------|
| Retirement  | 22,306,949          | 24,076,394          | 10,236,720          | 10,458,075                      | 10,458,075                     | 11,355,877                       |
| Social Security   | 16,876,090          | 16,658,647          | 15,900,722          | 15,864,942                      | 15,864,942                     | 16,531,690                       |
| Group Insurance   | 28,884,287          | 30,621,465          | 28,896,455          | 29,574,624                      | 29,574,624                     | 27,458,851                       |
| Cafeteria Plan, Group Life, Disability<br>Dental/Vision Insurance | 2,125,031           | 2,180,282           | 2,043,657           | 2,081,417                       | 2.081,417                      | 1,913,175                        |
| Employee Assistance Programs including unemployment compensation  | 467,002             | 306,784             | 245,156             | 249,685                         | 249.685                        | 217,403                          |
| Early Retirement Plan Insurance                                   | 647,943             | 658,478             | 629,705             | 623,408                         | 623,408                        | 623,408                          |
| Workers Compensation  | 2,350,574           | 241,409             | 2,214,272           | 2,263,187                       | 2,263,187                      | 2,275,531                        |
| Total   | \$73,657,876        | \$74,743,458        | \$60,166,687        | \$61,115,338                    | \$61,115,338                   | \$60,375,934                     |



# Comparative Statement of Appropriations by Object For the Fiscal Years 2009-20010 through 2013-2014

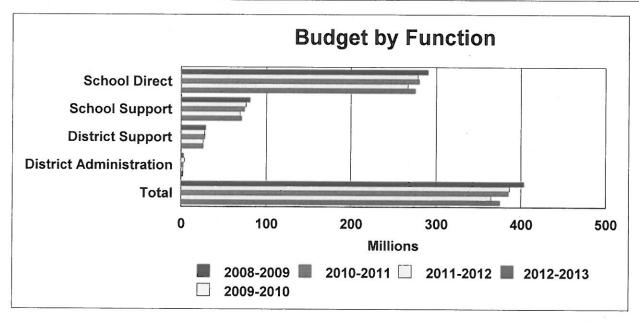
Based Upon Results of Operations Through November 30, 2012

|   |                     |                     |                     | 400460000                       |                                |                                  |
|---|---------------------|---------------------|---------------------|---------------------------------|--------------------------------|----------------------------------|
| Appropriations by Object  | 2009-2010<br>Actual | 2010-2011<br>Actual | 2011-2012<br>Actual | 2012-2013<br>Original<br>Budget | 2012-2013<br>Amended<br>Budget | 2012-2013<br>Projected<br>Actual |
|   | Pur                 | chased Se           | rvices              |                                 |                                |                                  |
| Professional Services   | 4,594,076           | 4,734,980           | 4,782,120           | 4,156,167                       | 4,156,167                      | 4,384,130                        |
| Charter School Payments   | 26,717,605          | 30,524,119          | 34,744,625          | 38,671,875                      | 38,671,875                     | 36,815,172                       |
|   |                     | 3399                |                     |                                 |                                |                                  |
| Second Chance School Payments   | 1,789,416           | 1,705,080           | 1,679,305           | 1,229,681                       | 1,229,681                      | 1,066,680                        |
| Virtual School Payments   | 164,208             | 504,919             | 493,921             | 491,241                         | 491,241                        | 491,241                          |
| Physical Exams  | 21,511              | 20,723              | 21,313              | 21,197                          | 21,197                         | 17,024                           |
| Insurance Premiums  | 3,276,500           | 2,544,224           | 2,638,165           | 3,324,278                       | 3,324,278                      | 3,324,278                        |
| Legal Services  | 498,769             | 347,477             | 187,658             | 186,640                         | 186,640                        | 211,247                          |
| In County Travel  | 162,204             | 155,010             | 188,677             | 187,653                         | 187,653                        | 225,307                          |
| Out of County Travel  | 180,336             | 185,594             | 214,557             | 213,393                         | 213,393                        | 222,186                          |
| Repairs And Maintenance   | 4,140,569           | 4,129,745           | 4,146,135           | 4,123,633                       | 4,123,633                      | 4,151,240                        |
| Rentals and Software Licensing  | 3,448,582           | 3,586,230           | 3,944,195           | 3,974,796                       | 3,974,796                      | 4,079,810                        |
| Postage<br>Telephone  | 296,809             | 192,141             | 149,324             | 148,513                         | 148,513                        | 141,160                          |
| Cell Phones   | 557,944             | 531,626             | 504,482             | 501,744                         | 501,744                        | 461,471                          |
|   | 262,732             | 184,501             | 173,151             | 172,212                         | 172,212                        | 126,950                          |
| Fiber Optic Lines / Technology Hosting<br>Services / New Categorical Internet<br>Bandwidth Access | 796.070             | 967,358             | 953,695             | 008 510                         | 008 510                        | 000 540                          |
| Utilities - Water/Sewer   | 1,192,071           | 1,262,195           | 1,318,928           | 998,519<br>1,311,770            | 998,519                        | 998,519                          |
| Utilities - Garbage   | 561,700             | 481,094             | 472,488             | 469,924                         | 1,311,770                      | 1,392,597                        |
| Other Purchased Services  | 2,237,264           | 1,700,807           |                     |                                 | 469,924                        | 393,248                          |
| Total Purchased Services  | 50,898,366          | 53,757,822          | 1,592,459           | 3,439,449                       | 3,439,449                      | 927,999                          |
| Total Falcitasea Gervices   |                     |                     | 58,205,200          | 63,622,685                      | 63,622,685                     | 59,430,259                       |
|   | EI                  | nergy Serv          | ices                |                                 |                                |                                  |
| Natural & Bottled Gas   | 210,498             | 162,512             | 140,027             | 139,267                         | 139,267                        | 172,458                          |
| Electric  | 9,275,315           | 8,703,767           | 8,214,405           | 8,169,824                       | 8,169,824                      | 8,208,113                        |
| Gasoline /Diesel Fuel   | 2,205,198           | 2,325,337           | 2,577,832           | 2,589,480                       | 2,589,480                      | 3,497,916                        |
| Total Energy Services   | 11,691,011          | 11,191,615          | 10,932,264          | 10,898,571                      | 10,898,571                     | 11,878,487                       |
|   | Mate                | rials and S         | upplies             |                                 |                                |                                  |
| Consumable Supplies   | 6,594,965           | 6,412,946           | 6,085,316           | 5,991,767                       | 5,991,767                      | 6,000,713                        |
| State Textbooks   | 3,617,575           | 2,109,763           | 3,155,330           | 3,138,205                       | 3,138,205                      | 3,138,205                        |
| Discretionary Instr. Materials  | 675,183             | 527,986             | 815,729             | 811,302                         | 811,302                        | 817,209                          |
| Periodicals & Newspapers  | 19,743              | 11,339              | 16,332              | 16,243                          | 16,243                         | 20,243                           |
| Oil & Grease  | 46,223              | 48,649              | 51,743              | 51,462                          | 51,462                         | 46,780                           |
| Repair Parts/Tires & Tubes  | 405,135             | 425,673             | 391,160             | 389,037                         | 389,037                        | 515,425                          |
| Other Materials & Supplies  | 6,725               | 5,269               | 11,365              | 11,304                          | 11,304                         | 14,085                           |
| Total Materials & Supplies  | 11,365,549          | 9,541,625           | 10,526,975          | 10,409,320                      | 10,409,320                     | 10,552,659                       |
|   |                     | Capital Outl        |                     | ,,                              | 10,100,020                     | 10,002,000                       |
| New Library Books   | 395,203             | 376,229             | 152,197             | 511,370                         | 511,370                        | 511,370                          |
| Audio Visual Capitalized  |                     | 8,800               | 3,750               | 3,730                           | 3,730                          | 3,730                            |
| Audio Visual - Not Capitalized  | 34,494              | 11,922              | 11,090              | 11,030                          | 11,030                         | 22,588                           |
| Buildings & Fixed Equipment   | 5,895               | 4,800               |                     |                                 |                                |                                  |
| Equipment & Furniture   | 1,088,440           | 834,910             | 903,164             | 898,262                         | 898,262                        | 898,262                          |
| Computers / Technology Tools  | 136,442             | 411,828             | 252,577             | 251,207                         | 251,207                        | 251,207                          |
| Motor Vehicles  | 998                 | 65,000              |                     |                                 |                                | ,                                |
| Remodeling & Renovations  | 246,106             | 182,167             | 156,606             | 155,756                         | 155,756                        | 155,756                          |
| Software -Capitalized   |                     |                     |                     |                                 |                                |                                  |
| Software -Not Capitalized   | 88,173              | 145,164             | 52,787              | 52,500                          | 52,500                         | 60,083                           |
| Total Capital Outlay  | 1,995,751           | 2,040,820           | 1,532,171           | 1,883,855                       | 1,883,855                      | 1,902,996                        |
| Dung and Fran   |                     | her Expen           |                     |                                 |                                |                                  |
| Dues and Fees   | 294,525             | 299,551             | 531,343             | 528,460                         | 528,460                        | 581,551                          |
| Judgments   | 167                 | 167                 |                     |                                 |                                |                                  |
| Miscellaneous Expense   | 29,505              | 28,919              | 30,983              | 30,815                          | 30,815                         | 30,815                           |
| Field Trips   | 10,763              | 16,167              | 19,163              | 19,058                          | 19,058                         | 19,058                           |
| Total Other Expenses  | 334,960             | 344,804             | 581,489             | 578,333                         | 578,333                        | 631,424                          |
| Total Appropriations by Object  | 76,285,637          | 76,876,685          | 81,778,099          | 87,392,764                      | 87,392,764                     | 84,395,824                       |

## Comparative Statement of Appropriations by Function For the Fiscal Years 2009-20010 through 2013-2014

Based Upon Results of Operations Through November 30, 2012

| Appropriations by Function            | 2009-2010<br>Actual | 2010-2011<br>Actual | 2011-2012<br>Actual | 2012-2013<br>Original<br>Budget | 2012-2013<br>Amended<br>Budget | 2012-2013<br>Projected<br>Actual |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------------------|--------------------------------|----------------------------------|
| Instruction                           | 249,463,312         | 249,805,297         | 237,580,251         | 245,348,243                     | 245,348,243                    | 246,390,247                      |
| Pupil Personnel Services              | 21,758,232          | 22,028,886          | 20,974,102          | 21,271,127                      | 21,271,127                     | 20,513,183                       |
| Instructional Media Services          | 5,213,687           | 5,329,777           | 4,693,130           | 5,153,261                       | 5,153,261                      | 5,082,066                        |
| Instruction and Curriculum Dev        | 2,756,759           | 2,904,870           | 2,389,837           | 2,420,868                       | 2,420,868                      | 2,412,374                        |
| Instructional Staff Training          | 1,815,137           | 1,772,619           | 1,381,992           | 1,414,041                       | 1,414,041                      | 1,251,789                        |
| Instruction Related Technology        | 1,374,053           | 1,359,233           | 2,301,261           | 2,454,490                       | 2,454,490                      | 2,137,156                        |
| Board of Education                    | 1,447,862           | 764,277             | 818,210             | 792,535                         | 792,535                        | 676,983                          |
| Legal Services                        | 498,769             | 347,477             | 187,100             | 186,640                         | 186,640                        | 211,247                          |
| General Administration                | 2,240,357           | 1,683,764           | 1,511,725           | 1,522,246                       | 1,522,246                      | 1,509,279                        |
| School Administration                 | 17,879,482          | 17,405,996          | 16,075,568          | 16,537,734                      | 16,537,734                     | 16,181,796                       |
| Facilities Acquisition & Construction |                     | 250                 | 36,330              | ,,                              |                                | 14,105                           |
| Fiscal Services                       | 2,070,591           | 2,007,119           | 2,040,300           | 1,943,736                       | 1,943,736                      | 1,925,894                        |
| Food Services                         | 72,539              | 29,624              | 39,009              | 29,926                          | 29,926                         | 43,295                           |
| Central Services                      | 5,662,585           | 5,856,076           | 5,402,277           | 5,529,486                       | 5,529,486                      | 5,330,647                        |
| Pupil Transportation                  | 16,875,870          | 16,953,962          | 16,341,740          | 16,926,047                      | 16,926,047                     | 16,883,902                       |
| Operation of Plant                    | 36,724,525          | 35,208,021          | 33,046,591          | 33,651,747                      | 33,651,747                     | 33,581,773                       |
| Maintenance of Plant                  | 16,859,112          | 17,450,593          | 15,515,917          | 15,530,937                      | 15,530,937                     | 14,978,208                       |
| Administrative Technology Services    | 2,380,660           | 2,069,905           | 2,470,612           | 2,573,338                       | 2,573,338                      | 2,533,781                        |
| Community Services                    | 1,061,971           | 1,742,506           | 1,579,214           | 1,540,414                       | 1,540,414                      | 1,522,661                        |
| Transfers to Other Funds              | 665,181             | 698,812             | 550,279             | 550,279                         | 550,279                        | 550,279                          |
| Total                                 | 386,820,686         | 385,419,063         | 364,935,446         | 375,377,095                     | 375,377,095                    | 373,730,663                      |



#### **Definitions of Graph Categories**

School Direct costs are a compilation of the functions: Instruction, Pupil Personnel Services, Instructional Media Services, Instructional Technology Services, and Community Services

School Support costs are a compilation of the functions: Instruction and Curriculum Development, Instructional Staff Training, School Administration, Transportation, Operation of Plant, Food Service and Transfers to other funds.

District Support Services are a compilation of the functions: Administrative Technolgy Services, Fiscal Services, Central Services, and Maintenance of Plant.

District Administration Services are a compilation of the functions: Board of Education, Legal Services, and General Administration.