Attachment "A"

The School Board of Sarasota County, Florida General Fund Projected Results of Operations for the 2013-2014 Fiscal Year Based upon Results of Operations through January 31, 2014

Executive Summary

The General Fund has been updated based upon the results of operations through January 31, 2014. The third calculation of the Florida Education Finance Program (FEFP) was received December 20, 2013. The third calculation contained a large reduction in the weighted full time equivalent (WFTE) programs. The Pupil Personnel Support Services department is reviewing the exceptional student FTE for accuracy. It is anticipated that at least 65% of the loss in WFTE, that has decreased the F.E.F.P. program by \$1,551,989, will be recouped. Local revenues have been increased to reflect the estimated amount of tax collections above the 96% percent collection rate. Estimated appropriations are estimated to come in above the original budget by \$235,965. At the work-session on 2/18/2014, the appropriations were estimated to come in below the original budget by \$368,462. The estimated appropriations has been revised to be an increase of \$235,965. The difference is due to the February payment to charter schools was made on the last day of January and the adjustment to correct the early payment resulted in an under estimate of \$604,425. In summary, the ending gross fund balance as of June 30, 2014, is estimated to increase by \$3,003,196 from the original budget. The ending unassigned fund balance as of June 30, 2014, is estimated to be \$36,852,887 or 9.44% of total appropriations. The original budgeted amount of unassigned fund balance to be used was \$9,226,974. The revised projection is now to use \$6,223,779 of the unassigned fund balance. The financial pages of the operating fund follow the table summary information below.

Account Description	Amount of Increase (Decrease) from the Original Budget
Federal Direct – Federal revenues from the receipt of Medicaid funds and ROTC funds are estimated to increase based upon the receipts through January 31, 2014.	\$154,835
State – State revenues decreased based upon the receipt of the third calculation of the Florida Education Finance Program revenues and the results of the 2010-2011 FTE audit.	(\$1,287,019)
Local – The major increase is based upon results of operations through January 31, 2014, showing property tax collections will be greater than budgeted.	\$3,559,312
Net Increase in Revenue	\$2,427,128

In the below tables are explanations of the changes from the original budget. Estimated Revenue Changes

The School Board of Sarasota County, Florida General Fund Projected Results of Operations for the 2013-2014 Fiscal Year Based upon Results of Operations through January 31, 2014

Account Description	Amount of Increase
	(Decrease) from the
	Original Budget
Salaries – The decrease is a combination of the negotiated salary settlement	(\$719,350)
projected to be less than what was budgeted; savings from the hiring freeze,	• • • • • • • • • • • • • • • • • • •
and the state teacher raise allocation was allocated to salaries, which included	
the costs associated with retirement and social security benefits.	
Employee Benefits – The increase is related to the state teacher raise	\$1,157,347
allocation for social security and retirement being included in the salary line	
item and health benefits estimated to be above the amount budgeted.	
Purchased Services – The majority of the increase is related to the increase in	\$606,762
professional services and other purchased services.	
Energy Services - The majority of the increase is related to gasoline and diesel	\$3,500
fuel exceeding the budget.	. ,
Materials and Supplies – Based on results of operations through January 31,	(\$333,065)
2014, it is estimated schools will spend less of their consumable budget than	
originally estimated.	
Capital Outlay – Based on results of operations through January 31, 2014, it is	(\$552,473)
estimated schools will use less of their capital allocation than originally	
budgeted.	
Other Expenses – Based upon the results of operations through January 31,	\$73,244
2014, dues and fees related to instructional materials are estimated to be	
above the original budget.	
Transfer Out to the Self Insurance Fund – No change is estimated at this time.	\$0
Net Decrease in Appropriations by Object	\$235,965

Estimated Appropriation Changes

Attachment "A"

The School Board of Sarasota County, Florida General Fund Projected Results of Operations for the 2013-2014 Fiscal Year Based upon Results of Operations through January 31, 2014

Estimated Gross Fund Balance Changes Projected as of June 30, 2014

Account Description	Amount of Increase (Decrease) from the Original Budget
Original Budgeted Ending Gross Fund Balance as of June 30, 2014, approved	\$44,253,778
September 10, 2013	
Add the Increase in Estimated Revenues for 2013-2014	\$2,427,128
Less the Increase in Estimated Appropriations for 2013-2014	(\$235,965)
No change in the transfer in from Capital Funds.	\$0
Add the transfer in from the balance of unspent revenues from the final	\$812,032
payment of the Race Track Revenue Bonds	
Estimated Ending Gross Fund Balance as of June 30, 2014	\$47,256,973

Estimated Unassigned Fund Balance Projected as of June 30, 2014

Account Description	Amount of Increase (Decrease) from the Original Budget		
Estimated Unassigned Fund Balance as of June 30, 2014	\$36,852,887		
Percentage of Unassigned Fund balance as a percentage of total			
appropriations	9.44%		

Comparative Statement Of Estimated Revenues, Appropriations, and Fund Balance for the Fiscal Years 2010-11 through 2013-14

Based Upon Results of Operations through January 31, 2014

				,,,,,,,,,, -		
	2010-2011	2011-2012	2012-2013	2013-2014	2013-2014	2013-2014
	Actual	Actual	Actual	Original	Amended	Projected
Account Description				Budget	Budget	Actual
	Revenues and	Transfers In fr	om Other Fund	łs		
Federal Direct	\$16,374,536	\$10,578,346	\$2,265,678	\$2,248,813	\$2,339,939	\$2,403,648
State	\$61,922,491	\$73,158,369	\$76,425,715	\$77,242,255	\$75,508,736	\$75,955,236
Local	\$283,594,705	\$259,929,184	\$264,718,835	\$280,649,758	\$282,251,865	\$284,209,070
Total Revenues	\$361,891,732	\$343,665,899	\$343,410,228	\$360,140,826	\$360,100,540	\$362,567,954
		Transfers In	**************************************	4		1
Property Insurance Millage transfer	\$2,412,396	\$2,383,887	\$3,149,270	\$3,567,923	\$3,567,923	\$3,567,923
Capital (P.E.C.O.maintenance)	\$2,149,547			+=/===/,===	\$0	\$0
Transfer of unused rebates from Capital and						
unassigned fund balance from the Race track		-				
Revenue Bonds Debt Service fund			\$531,000		\$812,032	\$812,032
Capital (Charter School)	\$1,742,379	\$1,858,522	\$1,704,643	\$2,556,482	\$2,556,482	\$2,556,482
Capital (Millage maintenance)	\$13,841,928	\$14,880,109	\$13,169,510	\$13,564,595	\$13,564,595	\$13,564,595
Capital (Millage equipment)	\$1,384,612	\$1,337,918		\$957,003	\$957,003	\$957,003
Total Transfers In	\$21,530,862	\$20,460,436		\$20,646,003	\$21,458,035	\$21,458,034
Total Revenues & Transfers In		\$364,126,335		\$380,786,829	\$381,558,575	\$384,025,988
			deres and the second	4866,786,825	\$301,330,373	1,023,388
	and the second	Appropriation	S			
Salaries		\$222,439,168	\$226,889,005		\$230,816,989	\$231,603,216
Employee Benefits	\$74,743,458	\$60,166,687	\$62,044,435	\$68,416,229	\$68,749,063	\$69,573,576
Purchased Services	\$53,757,822	\$58,205,200	\$61,386,981	\$65,243,357	\$65,278,898	\$65,850,119
Energy Services	\$11,191,615	\$10,932,264	\$10,738,406	\$10,545,790	\$10,423,315	\$10,549,290
Materials and Supplies	\$9,541,625	\$10,526,975	\$9,789,786	\$10,133,975	\$10,233,538	\$9,800,910
Capital Outlay	\$2,040,820	\$1,532,171	\$1,804,583	\$2,140,860	\$1,446,954	\$1,588,387
Other Expenses	\$344,804	\$581,489	\$654,205	\$660,747	\$532,086	\$733,990
Transfers Out	\$698,812	\$550,279	\$930,590	\$550,279	\$550,279	\$550,279
Total Appropriations	\$385,419,063	\$364,934,233	\$374,237,991	\$390,013,803	\$388,031,122	\$390,249,768
Excess (Deficiency) of Revenues and Transfers						
Over Expenditures	(\$1,996,469)	(\$807,898)	(\$10,518,565)	(\$9,226,974)	(\$6,472,547)	(\$6,223,780)
		Fund Balance				
Beginning Gross Fund Balance	\$66,843,311	\$64,819,785	\$63,999,318	\$53,480,753	\$53,480,753	\$53,480,753
Adj to Fund Balance	(\$27,057)	(\$12,568)	\$05,555,510	\$33,400,735	\$33,480,733	\$55,460,755
Ending Gross Fund Balance	\$64,819,785	\$63,999,318	\$53,480,753	\$44,253,778	\$47,008,206	\$47,256,973
			The second s	\$11,200,770	\$47,000,200	\$47,230,373
	Composition o					
Assigned for Encumbrances	\$1,940,648	\$1,183,780	\$1,326,387	\$1,326,387	\$1,326,387	\$1,326,387
Non Spendable - Inventory / Prepaid Insurance	\$189,430	\$171,701	\$147,212	\$147,212	\$147,212	\$147,212
Assigned for Categorical & Grant Carry						
forwards	\$1,328,225	\$2,650,874	\$1,899,774	\$1,899,774	\$1,899,774	\$1,899,774
Assigned for Work Force Development	\$2,246,469	\$4,546,470	\$6,849,049	\$5,719,210	\$5,719,210	\$5,719,210
Assigned School & Department Carry forwards	\$2,901,944	\$2,227,394	\$1,670,768	\$1,311,503	\$1,311,503	\$1,311,503
Unassigned by Board Policy 10% to 7.5% of				•		,,
- 1 I A	Carterio Content Contents	C26 402 422	\$37,423,799	\$29,251,035	\$29,102,334	\$29,268,733
Total Appropriations	\$38,541,906	\$36,493,423	251,425,155	920,201,000		
Iotal Appropriations Unassigned - Amount beyond assigned 10% for	\$38,541,906	\$30,495,425	<i>J37,423,733</i>	<i>\$23,231,033</i>	+==,===,==	
	\$38,541,906 \$17,671,163	\$16,725,675	\$4,163,763	\$4,598,657	\$7,501,786	\$7,584,154

Comparative Statement of Revenues for the Fiscal Years 2010-2012 through 2013-2014 Based Upon Results of Operations through January 31, 2014

	on Results of		The second s			
	2010-2011	2011-2012	2012-2013	2013-2014	2013-2014	2013-2014
	Actual	Actual	Actual	Original	Amended	Projected
Account Description				Budget	Budget	Actual
		Federal Direc	t			
ROTC / PELL / SEOG	\$344,110	\$327,987	\$337,299	\$320,434	\$379,655	\$379,655
Federal Stabilization Funds (FEFP)	\$13,689,576	5				
Federal Jobs Fund		\$7,979,517	7			
Federal Stabilization Funds (Work Force						
Development)	\$635,711	L				
Medicaid Reimbursement	\$1,705,139	\$2,270,842	\$1,928,379	\$1,928,379	\$1,960,284	\$2,023,993
Total Federal Direct	\$16,374,536	\$10,578,346				
		State				. <u></u>
Florida Ed. Finance Program	(\$15,921,846)	(\$3,305,371)	(\$1,340,445)	(\$7,196,770)	(\$8,278,415)	(\$8,278,415)
Florida Ed. Finance Program audit reduction	(\$15,521,610	(\$5,505,571)	(91,540,445)	(\$7,150,770)	(90,270,413)	(\$8,278,415)
from 2008-2009 and 2010-2011.	(\$152,039)				(\$181,530)	(\$191 520)
ESE Scholarships	(\$2,429,583)		(\$2,707,672)	(\$2,803,545)		
Virtual Education Contribution	(92,723,303)	\$18,461	\$58,035	(92,603,545)	\$0	
Work Force Development	\$9,246,543	\$9,637,132	\$9,385,442	\$8,229,850	\$8,229,850	\$0 \$8,229,850
Adults with Disabilities	\$613,848		\$437,887	\$437,887		
Ed. Enhancement / Lottery	\$157,686	\$135,772	\$457,667	\$457,887	\$437,887	\$437,887
CO&DS Withheld for Admin	\$137,686		620.770	620.204	\$0	\$0
Race Track Funds	\$29,080	\$29,080	\$28,778	\$29,294	\$29,294	\$29,294
Class Size Reduction	CAE CAD 077	CAC 022 075	CAC 000 11C			\$446,500
Declining Enrollment	\$45,649,077	\$46,023,875	\$46,009,116	\$45,852,447	\$45,487,957	\$45,487,957
Instructional Materials	\$296,418		<u> </u>	40.074.070	\$0	\$0
	\$3,281,929	\$3,105,010	\$3,084,683	\$3,274,376	\$3,275,453	\$3,275,453
State License Tax	\$246,432	\$233,495	\$224,052	\$235,216	\$235,216	\$235,216
Transportation	\$6,201,351	\$6,000,863	\$6,172,023	\$6,265,085	\$6,232,170	\$6,232,170
Safe Schools	\$1,160,861	\$1,116,720	\$1,114,611	\$1,129,308	\$1,127,537	\$1,127,537
Voluntary Pre K Program	\$19,314	\$13,229	\$11,188	\$13,326	\$13,326	\$13,326
Supplemental Academic Instruction	\$8,413,385			\$8,348,718		
Reading Instruction	\$1,580,506		\$1,976,561	\$1,984,793		\$1,970,212
Teachers Lead Program	\$526,483		\$492,699		\$699,417	\$699,417
Florida School Recognition Program	\$2,417,230	Contraction of the local data and the local data an	\$3,103,125	\$3,103,125	\$3,103,125	\$3,103,125
Excellent Teaching Program	\$324,502	and the second s			\$0	\$0
DJJ Supplemental Allocation	\$74,014	\$24,416			\$0	\$0
Internet Bandwidth Access				\$97,805	\$97,805	\$97,805
Teacher Salary Increase				\$7,394,444	\$7,336,780	\$7,336,780
Performance Pay (Merit Award Program)	\$64,855				\$0	\$0
Other Miscellaneous State	\$122,444		\$87,157	\$147,479	\$147,479	\$147,479
Total State	\$61,922,491	\$73,158,369	\$76,425,715	\$77,242,255	\$75,508,736	\$75,955,236
		Local				
District School Tax (Required Local Effort)	\$201,255,100	\$178,158,018	\$184,548,412	\$197,505,579	\$198,073,361	\$199,875,646
District School Tax (Discretionary)	\$32,353,066	\$30,376,612	\$30,219,398	\$31,359,408	\$31,735,721	\$31,735,721
Voted School Tax	\$43,252,762	\$40,610,444	\$40,400,265	\$41,924,343	\$42,427,435	\$42,427,435
Course Fees	\$1,728,466	\$1,699,971	\$2,007,559	\$2,007,559	\$2,007,559	\$2,007,559
Childcare Fees	\$1,245,135	\$1,303,302	\$1,544,802	\$1,544,802	\$1,662,432	\$1,780,062
Rent	\$291,314	\$302,764	\$300,824	\$300,824	\$338,114	\$375,404
nterest	\$471,621	\$322,688	\$405,357	\$405,357	\$405,357	\$405,357
Food Service Indirect Cost	\$356,238	\$212,204	\$287,146	\$287,146	\$287,146	\$287,146
Federal Indirect Cost	\$591,150	\$403,264	\$605,074	\$605,074	\$605,074	\$605,074
Other Misc. Sources	\$2,049,855	\$6,539,917	\$4,399,998	\$4,709,666	\$4,709,666	\$4,709,666
Fotal Local		\$259,929,184		\$280,649,758	\$282,251,865	\$284,209,070
Total Revenues		\$343,665,899		\$360,140,826	\$360,100,540	\$362,567,954

Comparison of Positions

2010-2012 through 2013-2014

Based Upon Results of Operations through January 31, 2014

		Actual	Actual	Actual			
		Actual	riccuur	Actual	Original	2013-2014	2013-2014
		2010-2011	2011-2012	2012-2013	2013-2014	Amended	Actual
	Classification	Filled	Filled	Filled	Budget	Budget	Filled
		••••••					
			ctional Persor				
he Florida Le	gislature has defined Inst	ructional Personne	l as "any staff	member whos	e function inc	ludes the prov	ision of dire
instruction	al services to students. T	his also includes pe	rsonnel whose	e functions pro	vide support i	in the learning	process of
	1		students."			-	
eachers		2,347.8	2,304.6	2,335.8	2,450.6	2,462.2	2,397
eacher Aides &	k Para Aides	528.6	496.4	511.0	560.6	565.9	547
uidance Couns	selors	75.9	91.0	92.5	95.0	96.8	95
1edia Specialist	ts	14.0	13.0	14.0			
	nd Social Workers	32.9	32.1	31.1	30.1	30.1	30
otal Instruction	nal Personnel	2,999.2	2,937.1	2,984.4	3,136.3	3,155.0	3,069
		Education	al Support Per	rsonnel			
The Flo	rida Legislature has defin	ed Educational Sup or instructional, yet					neither
lanagers / Supv		105.7	103.7	103.9			
us Aides	v. / Specialists	53.0	52.0	54.0	104.7 58.0	111.0	110
us Drivers		262.0	251.0	255.3	272.0	58.0	49
ustodians		273.6	256.6	255.5	322.6	272.0	248 274
	the second s		86.2	82.2	82.3	91.2	274
	Pers.	88.21				21.21	00
ata Processing		88.2				306.0	707
ata Processing istrict & School	l Secretarial	316.7	298.5	299.0	307.9	306.0	
ata Processing istrict & School laint. /Mechani	l Secretarial ics/Delivery					306.0 161.1	
ata Processing istrict & School laint. /Mechani oute & Safety C	l Secretarial ics/Delivery	316.7 155.5 1,254.7	298.5 154.1 1,202.1	299.0 155.1 1,216.1	307.9		297. 152. 1,217.
ata Processing istrict & School laint. /Mechani oute & Safety C otal Educationa	l Secretarial ics/Delivery Officers al Support Pers.	316.7 155.5 1,254.7 Admini	298.5 154.1 1,202.1 strative Perso	299.0 155.1 1,216.1 nnel	307.9 165.0 1,312.5	161.1 1,321.9	152. 1,217.
ata Processing istrict & School laint. /Mechani oute & Safety C otal Educationa Fhe Florida Le	l Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr	316.7 155.5 1,254.7 Administrative person	298.5 154.1 1,202.1 strative Person	299.0 155.1 1,216.1 nnel employees resp	307.9 165.0 1,312.5	161.1 1,321.9 nanagement fur	152. 1,217. nctions such
ata Processing istrict & School laint. /Mechani oute & Safety C otal Educationa Fhe Florida Le as 1	l Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici	316.7 155.5 1,254.7 Administrative personnes and implementa	298.5 154.1 1,202.1 strative Person nel as "those e tion of those p	299.0 155.1 1,216.1 nnel employees resp	307.9 165.0 1,312.5 ponsible for m h the directio	161.1 1,321.9 nanagement fun n of personnel.	152 1,217. nctions such
ata Processing istrict & School laint. /Mechani oute & Safety C otal Educationa Fhe Florida Le as t hool Board Me	l Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici	316.7 155.5 1,254.7 Administrative person es and implementa 5.0	298.5 154.1 1,202.1 strative Person nel as "those e tion of those p 5.0	299.0 155.1 1,216.1 nnel employees resp policies throug 5.0	307.9 165.0 1,312.5 ponsible for m h the directio 5.0	161.1 1,321.9 nanagement fur n of personnel. 5.0	152 1,217 nctions such .'' 5.
ata Processing istrict & School laint. /Mechani oute & Safety C otal Educationa Fhe Florida Le as t hool Board Me iperintendent	l Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers	Administrative person 5.0 1.0 1.0	298.5 154.1 1,202.1 strative Person nel as "those e tion of those p 5.0 1.0	299.0 155.1 1,216.1 mnel employees resp policies throug 5.0 1.0	307.9 165.0 1,312.5 ponsible for m h the directio 5.0 1.0	161.1 1,321.9 nanagement fur n of personnel. 5.0 1.0	152 1,217 nctions such ." 5. 1.
ata Processing istrict & School laint. /Mechani oute & Safety C otal Educationa Fhe Florida Le as 1 hool Board Me iperintendent isistant Principa	l Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers als	316.7 155.5 1,254.7 Administrative person es and implementa 5.0 1.0 47.0	298.5 154.1 1,202.1 strative Person nel as "those e tion of those p 5.0 1.0 49.0	299.0 155.1 1,216.1 nnel employees resp policies throug 5.0 1.0 48.0	307.9 165.0 1,312.5 ponsible for m h the directio 5.0 1.0 49.1	161.1 1,321.9 nanagement fur n of personnel. 5.0 1.0 47.0	152 1,217 nctions such ." 5. 1. 47.
ata Processing istrict & School laint. /Mechani oute & Safety C otal Educationa The Florida Le as 1 hool Board Me uperintendent isistant Principa isociate Superin	l Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers als	316.7 155.5 1,254.7 Administrative person es and implementa 5.0 1.0 47.0 2.0	298.5 154.1 1,202.1 strative Person nel as "those e tion of those p 5.0 1.0 49.0 2.0	299.0 155.1 1,216.1 nnel employees resp policies throug 5.0 1.0 48.0 2.0	307.9 165.0 1,312.5 ponsible for m h the directio 5.0 1.0 49.1 2.0	161.1 1,321.9 nanagement fur n of personnel. 5.0 1.0 47.0 2.0	152 1,217 nctions such ." 5. 1. 47. 2.
ata Processing istrict & School laint. /Mechani oute & Safety C otal Educationa The Florida Le as 1 hool Board Me uperintendent isistant Principa isociate Superin	l Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers als ntendents	316.7 155.5 1,254.7 Administrative person es and implementa 5.0 1.0 47.0 2.0 17.2	298.5 154.1 1,202.1 strative Person nel as "those e tion of those 5.0 1.0 49.0 2.0 19.2	299.0 155.1 1,216.1 nnel employees resp policies throug 5.0 1.0 48.0 2.0 16.2	307.9 165.0 1,312.5 Donsible for m h the directio 5.0 1.0 49.1 2.0 18.2	161.1 1,321.9 nanagement fur n of personnel. 5.0 1.0 47.0 2.0 17.2	152 1,217. nctions such 5. 1. 47. 2. 17.
ata Processing istrict & School laint. /Mechani oute & Safety C otal Educationa The Florida Le as t hool Board Me iperintendent isistant Principa isociate Superin rectors & Exect	I Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers als ntendents utive Directors	316.7 155.5 1,254.7 Administrative person es and implementa 5.0 1.0 47.0 2.0	298.5 154.1 1,202.1 strative Person nel as "those e tion of those p 5.0 1.0 49.0 2.0	299.0 155.1 1,216.1 nnel employees resp policies throug 5.0 1.0 48.0 2.0	307.9 165.0 1,312.5 000000000000000000000000000000000000	161.1 1,321.9 nanagement fur n of personnel. 5.0 1.0 47.0 2.0 17.2 39.0	152 1,217. nctions such ." 5. 1. 47. 2. 17. 39.
ata Processing istrict & School laint. /Mechani oute & Safety C otal Educationa The Florida Le as t hool Board Me iperintendent issistant Principa isociate Superin rectors & Exect incipals	I Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers als ntendents utive Directors	316.7 155.5 1,254.7 Administrative person es and implementa 5.0 1.0 47.0 2.0 17.2 42.0	298.5 154.1 1,202.1 strative Person nel as "those e tion of those 5.0 1.0 49.0 2.0 19.2 41.0	299.0 155.1 1,216.1 mnel employees resp policies throug 5.0 1.0 48.0 2.0 16.2 40.0	307.9 165.0 1,312.5 Donsible for m h the directio 5.0 1.0 49.1 2.0 18.2	161.1 1,321.9 nanagement fur n of personnel. 5.0 1.0 47.0 2.0 17.2	152 1,217. nctions such ." 5. 1. 47. 2. 17. 39. 111.
ata Processing istrict & School laint. /Mechani oute & Safety C otal Educationa The Florida Le as 1 hool Board Me iperintendent isociate Superin rectors & Exect incipals tal Administrat and Total	I Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers als ntendents utive Directors	316.7 155.5 Administrative person es and implementa 5.0 1.0 47.0 2.0 17.2 42.0 114.2	298.5 154.1 1,202.1 strative Person nel as "those e tion of those p 5.0 1.0 49.0 2.0 19.2 41.0 117.2	299.0 155.1 1,216.1 mnel employees resp policies throug 5.0 1.0 48.0 2.0 16.2 40.0 112.2	307.9 165.0 1,312.5 bonsible for m h the directio 5.0 1.0 49.1 2.0 18.2 38.8 114.1	161.1 1,321.9 n anagement fur n of personnel. 5.0 1.0 47.0 2.0 17.2 39.0 111.2	152. 1,217. nctions such
ata Processing istrict & School aint. /Mechani oute & Safety C otal Educationa The Florida Le as t hool Board Me perintendent sistant Principa sociate Superin rectors & Exect incipals tal Administrat	I Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers als ntendents utive Directors tive Pers.	316.7 155.5 1,254.7 Administrative person es and implementa 5.0 1.0 47.0 2.0 17.2 42.0 114.2 4,368.1	298.5 154.1 1,202.1 strative Person nel as "those e tion of those p 5.0 1.0 49.0 2.0 19.2 41.0 117.2	299.0 155.1 1,216.1 mnel employees resp policies throug 5.0 1.0 48.0 2.0 16.2 40.0 112.2	307.9 165.0 1,312.5 bonsible for m h the directio 5.0 1.0 49.1 2.0 18.2 38.8 114.1	161.1 1,321.9 n anagement fur n of personnel. 5.0 1.0 47.0 2.0 17.2 39.0 111.2	152 1,217 nctions such ." 5. 1. 47. 2. 17. 39. 111.
ata Processing strict & School aint. /Mechani oute & Safety C ital Educationa The Florida Le as t hool Board Me perintendent sistant Principa sociate Superin rectors & Exect ncipals tal Administrat and Total	I Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers als ntendents utive Directors	316.7 155.5 1,254.7 Administrative person es and implementa 5.0 1.0 47.0 2.0 17.2 42.0 114.2 4,368.1	298.5 154.1 1,202.1 strative Person nel as "those e tion of those p 5.0 1.0 49.0 2.0 19.2 41.0 117.2	299.0 155.1 1,216.1 mnel employees resp policies throug 5.0 1.0 48.0 2.0 16.2 40.0 112.2	307.9 165.0 1,312.5 000000000000000000000000000000000000	161.1 1,321.9 nanagement fur n of personnel. 5.0 1.0 47.0 2.0 17.2 39.0 111.2 4,588.1	152 1,217 nctions such ." 5. 1. 47. 2. 17. 39. 111.
ata Processing strict & School aint. /Mechani oute & Safety C otal Educationa The Florida Le as t hool Board Me perintendent sistant Principi sociate Superin rectors & Exect ncipals tal Administrat and Total 50,000 40,000	I Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers als ntendents utive Directors tive Pers.	316.7 155.5 1,254.7 Administrative person es and implementa 5.0 1.0 47.0 2.0 17.2 42.0 114.2 4,368.1	298.5 154.1 1,202.1 strative Person tion of those of 5.0 1.0 49.0 2.0 19.2 41.0 117.2 4,256.4	299.0 155.1 1,216.1 nnel employees resp policies throug 5.0 1.0 48.0 2.0 16.2 40.0 112.2 4,312.7	307.9 165.0 1,312.5 000000000000000000000000000000000000	161.1 1,321.9 nanagement fur n of personnel. 5.0 1.0 47.0 2.0 17.2 39.0 111.2 4,588.1	152 1,217 nctions such ." 5. 1. 47. 2. 17. 39. 111. 4,398.
ata Processing strict & School aint. /Mechani oute & Safety C otal Educationa The Florida Le as t hool Board Me perintendent sistant Principa sociate Superin rectors & Exect ncipals tal Administrat and Total	I Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers als ntendents utive Directors tive Pers.	316.7 155.5 1,254.7 Administrative person es and implementa 5.0 1.0 47.0 2.0 17.2 42.0 114.2 4,368.1	298.5 154.1 1,202.1 strative Person tion of those of 5.0 1.0 49.0 2.0 19.2 41.0 117.2 4,256.4	299.0 155.1 1,216.1 nnel employees resp policies throug 5.0 1.0 48.0 2.0 16.2 40.0 112.2 4,312.7	307.9 165.0 1,312.5 000000000000000000000000000000000000	161.1 1,321.9 nanagement fur n of personnel. 5.0 1.0 47.0 2.0 17.2 39.0 111.2 4,588.1	152 1,217 nctions such ." 5. 1. 47. 2. 17. 39. 111. 4,398.
ata Processing strict & School aint. /Mechani oute & Safety C otal Educationa The Florida Le as t hool Board Me perintendent sistant Principi sociate Superin rectors & Exect ncipals tal Administrat and Total 50,000 40,000	I Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers als ntendents utive Directors tive Pers.	316.7 155.5 1,254.7 Administrative person es and implementa 5.0 1.0 47.0 2.0 17.2 42.0 114.2 4,368.1	298.5 154.1 1,202.1 strative Person tion of those of 5.0 1.0 49.0 2.0 19.2 41.0 117.2 4,256.4	299.0 155.1 1,216.1 nnel employees resp policies throug 5.0 1.0 48.0 2.0 16.2 40.0 112.2 4,312.7	307.9 165.0 1,312.5 000000000000000000000000000000000000	161.1 1,321.9 nanagement fur n of personnel. 5.0 1.0 47.0 2.0 17.2 39.0 111.2 4,588.1	152 1,217 nctions such ." 5. 1. 47. 2. 17. 39. 111. 4,398.
ata Processing strict & School aint. /Mechani pute & Safety C ital Educationa The Florida Le as t hool Board Me perintendent sistant Principa sociate Superin rectors & Exect ncipals tal Administrat and Total 50,000 40,000 30,000 20,000	I Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers als ntendents utive Directors tive Pers. 39,560 37,926	316.7 155.5 1,254.7 Administrative person es and implementa 5.0 1.0 47.0 2.0 17.2 42.0 114.2 4,368.1 37,436	298.5 154.1 1,202.1 strative Person nel as "those e tion of those p 5.0 1.0 49.0 2.0 19.2 41.0 117.2 4,256.4 36,634	299.0 155.1 1,216.1 nnel employees resp policies throug 5.0 1.0 48.0 2.0 16.2 40.0 112.2 4,312.7 36,02	307.9 165.0 1,312.5 Donsible for m h the direction 5.0 1.0 49.1 2.0 18.2 38.8 114.1 4,562.9 0 35	161.1 1,321.9 n of personnel. 5.0 1.0 47.0 2.0 17.2 39.0 111.2 4,588.1 5,567	152 1,217 nctions such " 5. 1. 47. 2. 17. 39. 111. 4,398. 35,829
ata Processing strict & School aint. /Mechani oute & Safety C ital Educationa The Florida Le as t hool Board Me perintendent sistant Principa sociate Superin rectors & Exect ncipals tal Administrat and Total 50,000 40,000 30,000	I Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers als ntendents utive Directors tive Pers. 39,560 37,926	316.7 155.5 1,254.7 Administrative person es and implementa 5.0 1.0 47.0 2.0 17.2 42.0 114.2 4,368.1	298.5 154.1 1,202.1 strative Person tion of those of 5.0 1.0 49.0 2.0 19.2 41.0 117.2 4,256.4	299.0 155.1 1,216.1 nnel employees resp policies throug 5.0 1.0 48.0 2.0 16.2 40.0 112.2 4,312.7	307.9 165.0 1,312.5 Donsible for m h the direction 5.0 1.0 49.1 2.0 18.2 38.8 114.1 4,562.9 0 35	161.1 1,321.9 n of personnel. 5.0 1.0 47.0 2.0 17.2 39.0 111.2 4,588.1 5,567	152 1,217 nctions such ." 5. 1. 47. 2. 17. 39. 111. 4,398.
ata Processing strict & School aint. /Mechani oute & Safety C otal Educationa The Florida Le as t hool Board Me perintendent sistant Princips sociate Superin rectors & Exect ncipals tal Administrat and Total 50,000 40,000 30,000	I Secretarial ics/Delivery Officers al Support Pers. egislature has defined Adr the development of polici embers als ntendents utive Directors tive Pers. 39,560 37,926	316.7 155.5 1,254.7 Administrative personness and implementa 5.0 1.0 47.0 2.0 17.2 42.0 114.2 4,368.1	298.5 154.1 1,202.1 strative Person nel as "those e tion of those p 5.0 1.0 49.0 2.0 19.2 41.0 117.2 4,256.4 36,634	299.0 155.1 1,216.1 nnel employees resp policies throug 5.0 1.0 48.0 2.0 16.2 40.0 112.2 4,312.7 36,02	307.9 165.0 1,312.5 Donsible for m h the direction 5.0 1.0 49.1 2.0 18.2 38.8 114.1 4,562.9 0 35	161.1 1,321.9 n of personnel. 5.0 1.0 47.0 2.0 17.2 39.0 111.2 4,588.1 5,567	152 1,217 nctions such " 5. 1. 47. 2. 17. 39. 111. 4,398. 35,829

Comparison of Salaries

2010-2012 through 2013-2014

Based Upon Results of Operations through January 31, 2014

	2010-2011	2011-2012				1 2010 0011
		CONTROL REGION DESIGNATIONS REFERENCE	2012-2013	2013-2014	2013-2014	2013-2014
Classification	Actual	Actual	Actual	Original	Amended	Projected
Classification		l		Budget	Budget	Actual
	Inst	ructional Perso	onnel			
The Florida Legislature has defined Instr	uctional Personn	el as "any stat	f member who	se function in	cludes the pro	vision of direc
instructional services to students. Th						
	is also includes p	students."		ovide support	in the learning	s process or
Teachers	\$136,245,445	\$130,702,005	\$131,860,913	\$139,983,245	\$135,752,651	\$135,979,451
Teacher Aides & Para Aides	\$11,794,905	\$11,168,645	\$11,184,528	\$11,547,459	\$11,479,284	\$11,523,391
Guidance Counselors	\$4,871,061	\$5,582,581	\$5,587,594	\$5,500,409	\$5,740,552	\$5,753,548
Media Specialists	\$822,317	\$792,558	\$842,686		\$0	\$0
Psychologists and Social Workers	\$2,257,745	\$2,229,795	\$2,129,935	\$2,055,538	\$2,168,033	\$2,162,138
After School Childcare Staff	\$726,428	\$700,739	\$823,603	\$823,603	\$911,689	\$937,182
Part Time Adult Teaching Staff	\$2,019,121	\$1,354,546	\$1,441,972	\$1,441,972	\$1,377,667	\$1,418,046
Extra Duty Days	\$804,783	\$623,389	\$562,630	\$562,630	\$496,550	\$494,484
Longevity (Classified & Instructional)	\$6,751,080	\$6,030,613	\$6,929,360	\$7,102,594	\$7,350,982	\$7,768,235
Substitutes-Classified	\$1,920,312	\$1,999,806	\$2,346,648	\$2,346,648	\$2,595,422	\$2,628,453
Supplements	\$2,899,127	\$2,741,203	\$2,868,514	\$2,840,458	\$2,823,219	\$2,944,487
Temporary/P.T.Hourly	\$808,128	\$978,763	\$889,007	\$889,007	\$664,940	\$692,440
Terminal Leave Pay	\$2,743,035	\$3,063,844	\$1,818,720	\$1,818,720	\$2,033,655	\$2,059,446
One Time Payments	\$2,347,583	\$1,556,962	\$5,290,507	\$3,196,219	\$3,196,219	\$3,196,219
Total Instructional Personnel	\$177,011,070	\$169,525,449		\$180,108,502		\$177,557,520
The Florida Legislature has define		nal Support P		aas whose ich		
administrative nor						nenner
Coord./Managers/Supv./Specialists	\$7,297,942	\$6,622,689	\$6,586,965	\$6,577,541	\$7,066,821	\$7,094,392
Bus Aides	\$927,324	\$853,513	\$846,219	\$846,219	\$856,583	\$868,141
Bus Drivers	\$5,724,037	\$5,469,051	\$5,351,549	\$5,293,168	\$5,440,252	\$5,497,908
Custodians	\$8,214,921	\$7,560,762	\$7,582,111	\$7,582,816	\$7,910,679	\$7,940,007
Data Processing Pers.	\$3,466,548	\$3,310,923	\$3,227,316	\$3,045,965	\$3,439,032	\$3,476,386
District & School Secretarial	\$9,988,853	\$9,460,592	\$9,186,135	\$9,214,566	\$9,428,852	\$9,441,233
Extra Duty Days	\$75,981	\$51,967	\$100,726	\$100,726	\$122,128	\$101,402
ongevity (Classified & Instructional)	\$1,517,476	\$1,362,121	\$2,123,858	\$2,176,954	\$2,342,093	\$2,002,280
Maint. /Mechanics/Delivery	\$6,581,872	\$6,282,345	\$6,309,325	\$6,305,503	\$6,476,731	\$6,451,012
Route & Safety Officers						, -, · ·· ··
otal Educational Support Pers.	\$43,794,954	\$40,973,963	\$41,314,204	\$41,143,458	\$43,083,171	\$42,872,762

Administrative Personnel

The Florida Legislature has defined Administrative personnel as "those employees responsible for management functions such as the development of policies and implementation of those policies through the direction of personnel."

	a second s	1			T	
School Board Members	\$187,045	\$185,840	\$186,000	\$186,000	\$193,125	\$193,125
Superintendent	\$212,159	\$202,344	\$184,617	\$184,617	\$205,433	\$205,433
Assistant Principals	\$4,616,178	\$4,423,102	\$4,187,855	\$4,287,783	\$4,240,353	\$4,264,324
Asst Superintendents	\$303,228	\$283,313	\$285,694	\$285,694	\$294,980	\$294,980
Directors & Executive Directors	\$2,060,509	\$2,226,871	\$1,843,668	\$1,950,858	\$1,740,657	\$1,746,487
Principals	\$4,914,965	\$4,618,286	\$4,310,352	\$4,175,654	\$4,468,408	\$4,468,586
Total Administrative Pers.	\$12,294,084	\$11,939,756	\$10,998,186	\$11,070,606	\$11,142,955	\$11,172,935
Grand Total	\$233,100,108	\$222,439,168	\$226,889,007	\$232,322,566	\$230,816,989	\$231,603,216

Comparative Statement of Employee Benefits

2010-2012 through 2013-2014

Based Upon Results of Operations through January 31, 2014

	2010-2011	2011-2012	2012-2013	2013-2014	2013-2014	2013-2014
	Actual	Actual	Actual	Original	Amended	Projected
Employee Benefit Detail				Budget	Budget	Actual
Retirement	\$24,076,394	\$10,236,720	\$11,104,676	\$15,653,758	\$16,521,636	\$16,640,415
Social Security	\$16,658,647	\$15,900,722	\$16,349,831	\$16,559,952	\$16,489,214	\$16,547,834
Group Insurance	\$30,621,465	\$28,896,455	\$29,385,494	\$30,854,768	\$30,501,460	\$31,151,431
Cafeteria Plan, Group Life, Disability						
Dental/Vision Insurance	\$2,180,282	\$2,043,657	\$2,002,923	\$2,042,982	\$2,040,804	\$2,035,217
Employee Assistance Programs including						
unemployment compensation	\$306,784	\$245,156	\$355,599	\$355,599	\$355,599	\$355,599
Early Retirement Plan Insurance	\$658,478	\$629,705	\$625,943	\$625,943	\$561,418	\$561,418
Workers Compensation	\$241,409	\$2,214,272	\$2,219,968	\$2,323,226	\$2,278,931	\$2,281,662
Total	\$74,743,459	\$60,166,687	\$62,044,434	\$68,416,229	\$68,749,063	\$69,573,576



Comparative Statement of Appropriations by Object, For the Fiscal Years 2010-11 through 2013-14 Based Upon Results of Operations through January 31, 2014

		7	T	ary 31, 2014				
	2010-2011	2011-2012	2012-2013	2013-2014	2013-2014	2013-2014		
	Actual	Actual	Actual	Original	Amended	Projected		
Appropriations by Object	<u> </u>			Budget	Budget	Actual		
Desferring Conviser		rchased Servic		1 40 0 10 000	1 4			
Professional Services	\$4,734,980	\$4,782,120	\$4,050,742	\$2,848,832	\$3,528,880	\$3,319,275		
Charter School Payments	\$30,524,119	\$34,744,625	\$38,751,502	\$43,666,866	\$43,378,115	\$43,388,870		
Second Chance School Payments	\$1,705,080	\$1,679,305	\$1,063,620	\$1,051,186	\$1,006,658	\$1,037,091		
Virtual School Payments	\$504,919	\$493,921	\$329,748	\$333,046	\$333,046	\$333,046		
Physical Exams	\$20,723	\$21,313	\$20,789	\$21,205	\$21,033	\$17,829		
Insurance Premiums	\$2,544,224	\$2,638,165	\$3,431,441	\$3,855,444	\$3,855,444	\$3,855,444		
Legal Services	\$347,477	\$187,658	\$261,802	\$264,420	\$260,573	\$249,102		
In County Travel	\$155,010	\$188,677	\$185,518	\$187,374	\$166,716	\$180,899		
Out of County Travel	\$185,594	\$214,557	\$285,539	\$288,395	\$310,408	\$310,408		
Repairs And Maintenance	\$4,129,745	\$4,146,135	\$3,763,574	\$3,801,210	\$3,801,210	\$3,801,210		
Rentals and Software Licensing	\$3,586,230	\$3,944,195	\$3,660,381	\$3,387,232	\$3,492,615	\$3,458,891		
Postage	\$192,141	\$149,324	\$217,798	\$219,976	\$170,545	\$182,792		
Telephone	\$531,626	\$504,482	\$569,691	\$575,388	\$529,361	\$542,039		
Cell Phones	\$184,501	\$173,151	\$152,978	\$154,508	\$154,508	\$154,508		
Fiber Optic Lines / Technology Hosting	\$967,358	\$953,695	\$941,179	\$950,591	\$950,591	\$950,591		
Utilities - Water/Sewer	\$1,262,195	\$1,318,928	\$1,256,473	\$1,269,038	\$1,198,787	\$1,250,792		
Utilities - Garbage	\$481,094	\$472,488	\$403,308	\$307,341	\$358,168	\$312,405		
Other Purchased Services	\$1,700,807	\$1,592,459	\$2,040,899	\$2,061,308	\$1,762,243	\$2,504,928		
Total Purchased Services	\$53,757,823	\$58,205,198	\$61,386,982	\$65,243,357	\$65,278,898	\$65,850,119		
		nergy Services	3					
Natural & Bottled Gas	\$162,512	\$140,027	\$146,498	\$147,963	\$98,688	\$95,878		
Electric	\$8,703,767	\$8,214,405	\$7,899,486	\$7,978,480	\$7,565,182	\$7,693,966		
Gasoline /Diesel Fuel	\$2,325,337	\$2,577,832	\$2,692,423	\$2,419,347	\$2,759,445	\$2,759,446		
Total Energy Services	\$11,191,616	\$10,932,264	\$10,738,407	\$10,545,790	\$10,423,315	\$10,549,290		
		erials and Sup	olies					
Consumable Supplies	\$6,412,946	\$6,085,316	\$5,972,791	\$6,278,810	\$6,401,909	\$6,401,909		
State Textbooks	\$2,109,763	\$3,155,330	\$2,688,804	\$2,715,692	\$2,646,120	\$2,231,435		
Discretionary Instr. Materials	\$527,986	\$815,729	\$567,388	\$573,061	\$573,061	\$573,061		
Periodicals & Newspapers	\$11,339	\$16,332	\$26,212	\$26,474	\$45,520	\$46,661		
Oil & Grease	\$48,649	\$51,743	\$41,376	\$41,790	\$41,790	\$41,790		
Repair Parts/Tires & Tubes	\$425,673	\$391,160	\$413,198	\$417,330	\$444,320	\$425,236		
Other Materials & Supplies	\$5,269	\$11,365	\$80,018	\$80,818	\$80,818	\$80,818		
Total Materials & Supplies	\$9,541,625	\$10,526,975	\$9,789,787	\$10,133,975	\$10,233,538	\$9,800,910		
	(Capital Outlay						
New Library Books	\$376,229	\$152,197	\$153,948	\$473,719	\$160,786	\$169,364		
Audio Visual Capitalized	\$8,800	\$3,750			\$0	\$0		
Audio Visual - Not Capitalized	\$11,922	\$11,090	\$16,857	\$17,026	\$14,237	\$13,417		
Buildings & Fixed Equipment	\$4,800				\$0	\$0		
Equipment & Furniture	\$834,910	\$903,164	\$1,010,408	\$1,020,512	\$846,350	\$884,984		
Computers / Technology Tools	\$411,828	\$252,577	\$309,287	\$312,380	\$287,055	\$307,837		
Motor Vehicles	\$65,000				\$0	\$0		
Remodeling & Renovations	\$182,167	\$156,606	\$174,848	\$176,596	\$72,285	\$173,284		
Software -Capitalized				· · · · · · · · · · · · · · · · · · ·	\$0	\$0		
Software -Not Capitalized	\$145,164	\$52,787	\$139,235	\$140,627	\$66,241	\$39,501		
Total Capital Outlay	\$2,040,820	\$1,532,171	\$1,804,583	\$2,140,860	\$1,446,954	\$1,588,387		
Other Expenses								
	\$299,551	\$531,343	\$600,147	\$606,148	\$474,274	\$676,398		
Dues and Fees				,,	\$0	\$070,350		
Dues and Fees udgments	\$167	1						
udgments	\$167 \$28,919	\$30,983	\$31.545	\$31,861				
	\$28,919	\$30,983 \$19,163	\$31,545 \$22,513	\$31,861 \$22,738	\$35,074	\$34,854		
udgments Aiscellaneous Expense		\$30,983 \$19,163 \$581,489	\$31,545 \$22,513 \$654,205	\$31,861 \$22,738 \$660,747				

Comparative Statement of Appropriations by Function

2010-2012 through 2013-2014

Based Upon Results of Operations through January 31, 2014

	2010-2011 Actual	2011-2012 Actual	2012-2013 Actual	2013-2014 Original	2013-2014 Amended	2013-2014 Projected
Appropriations by Function				Budget	Budget	Actual
Instruction	\$249,805,297	\$237,579,038	\$248,225,305	\$262,754,098	\$259,188,726	\$260,529,275
Pupil Personnel Services	\$22,028,886	\$20,974,102	\$20,270,560	\$21,051,444	\$20,960,139	\$21,012,330
Instructional Media Services	\$5,329,777	\$4,693,130	\$4,030,758	\$3,605,587	\$3,490,957	\$3,425,135
Instruction and Curriculum Dev	\$2,904,870	\$2,389,837	\$2,446,669	\$2,549,807	\$2,760,345	\$2,693,085
Instructional Staff Training	\$1,772,619	\$1,381,992	\$1,253,536	\$1,238,677	\$1,372,588	\$1,309,125
Instruction Related Technology	\$1,359,233	\$2,301,261	\$3,009,685	\$2,934,647	\$3,399,550	\$3,407,489
Board of Education	\$764,277	\$818,210	\$554,705	\$578,088	\$578,088	\$578,088
Legal Services	\$347,477	\$187,100	\$261,577	\$264,420	\$264,420	\$264,420
General Administration	\$1,683,764	\$1,511,725	\$1,469,372	\$1,451,313	\$1,417,811	\$1,453,978
School Administration	\$17,405,996	\$16,075,568	\$16,239,544	\$16,624,114	\$16,859,992	\$17,197,349
Facilities Acquisition & Construction	\$250	\$36,330	\$18,259	\$19,029	\$19,029	\$19,029
Fiscal Services	\$2,007,119	\$2,040,300	\$1,828,780	\$1,775,871	\$1,938,380	\$1,922,452
Food Services	\$29,624	\$39,009	\$90,886	\$94,717	\$94,717	\$94,717
Central Services	\$5,856,076	\$5,402,277	\$5,342,605	\$5,367,820	\$5,677,556	\$5,712,288
Pupil Transportation	\$16,953,962	\$16,341,740	\$15,882,425	\$15,848,578	\$16,793,850	\$17,216,456
Operation of Plant	\$35,208,021	\$33,046,591	\$33,599,632	\$34,282,328	\$33,333,807	\$33,508,943
Maintenance of Plant	\$17,450,593	\$15,515,917	\$13,852,284	\$14,186,220	\$14,013,946	\$14,023,082
Administrative Technology Services	\$2,069,905	\$2,470,612	\$3,121,000	\$3,050,654	\$3,567,502	\$3,501,975
Community Services	\$1,742,506	\$1,579,214	\$1,809,820	\$1,786,112	\$1,749,440	\$1,830,273
Transfers to Other Funds	\$698,812	\$550,279	\$930,590	\$550,279	\$550,279	\$550,279
Total	\$385,419,064	\$364,934,233	\$374,237,991	\$390,013,803	\$388,031,122	\$390,249,768



Definitions of Graph Categories School Direct costs are a compilation of the functions: Instruction, Pupil Personnel Services, Instructional Media Services, Instructional School Support costs are a compilation of the functions: Instruction and Curriculum Development, Instructional Staff Training, School District Support Services are a compilation of the functions: Administrative Technology Services, Fiscal Services, Central Services, and District Administration Services are a compilation of the functions: Board of Education, Legal Services, and General Administration.